



KBC Group in a nutshell

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KBC Group in a nutshell (1)

✓ **We want to be among Europe’s best performing financial institutions! By achieving this, KBC wants to be the reference in bank-insurance in its core markets**

- We are a leading European financial group with a focus on providing bank-insurance products and services to retail, SME and mid-cap clients, in our core countries: Belgium, Czech Republic, Slovakia, Hungary, Bulgaria; for Ireland, sale agreements were signed (not yet completed).
- As a result of the (potential) withdrawal from Ireland, arising M&A opportunities beyond our core markets may be assessed (for approval of the Board of Directors) taking into account very strict strategic, financial, operational & risk criteria

✓ **Diversified and strong business performance**

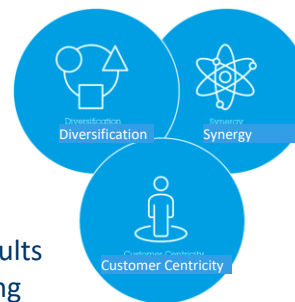
... **geographically**

- Mature markets (BE, CZ, IRL) versus developing markets (SK, HU, BG)
- Robust market position in all key markets & strong trends in loan and deposit growth



... **and from a business point of view**

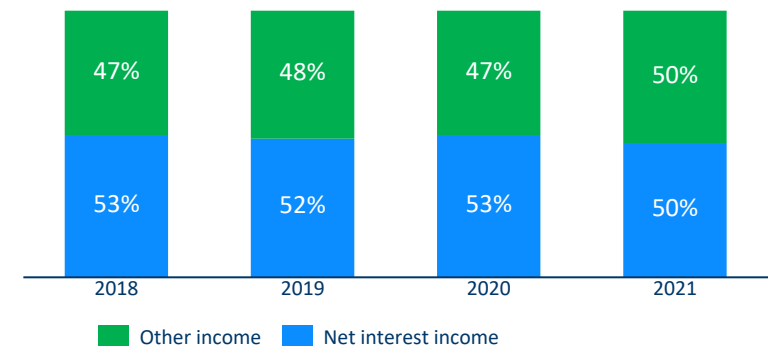
- An integrated bank-insurer
- Strongly developed & tailored AM business
- Strong value creator with good operational results through the cycle
- Unique selling proposition: in-depth knowledge of local markets and profound relationships with clients
- Integrated model creates cost synergies and results in a complementary & optimised product offering
- Broadening ‘one-stop shop’ offering to our clients



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KBC Group: topline diversification 2018-2021 (in %)

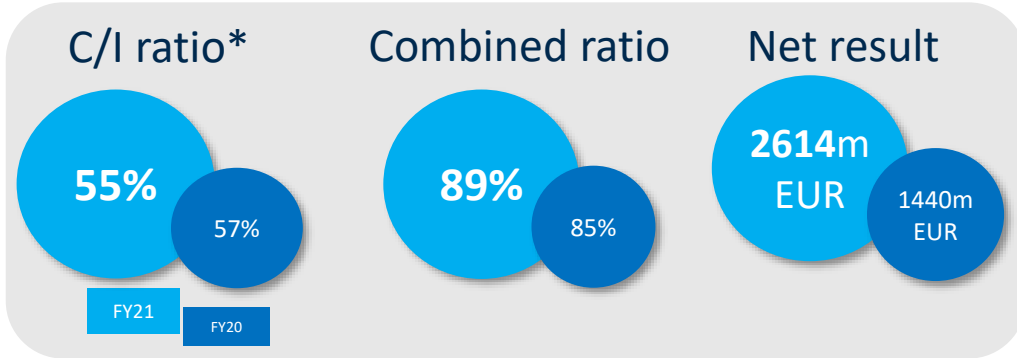




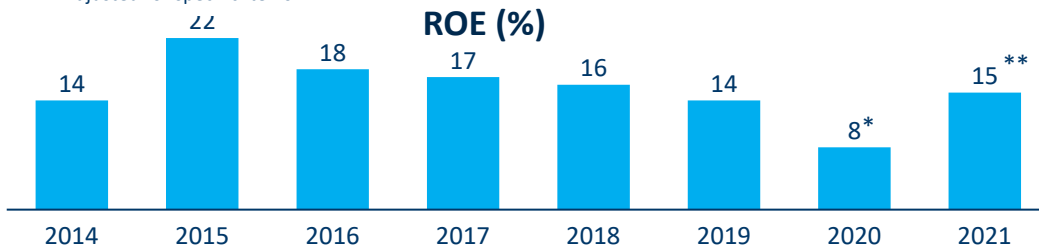
KBC Group in a nutshell (2)



✓ High profitability



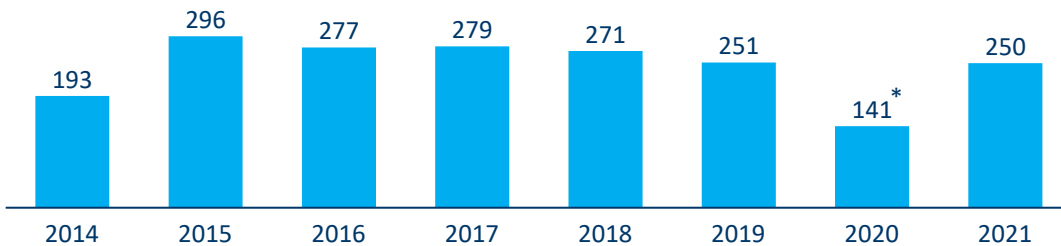
* Adjusted for specific items



* 11% when adjusted for the collective covid impairments

** when excluding the one-off items due to the pending sales transactions in Ireland

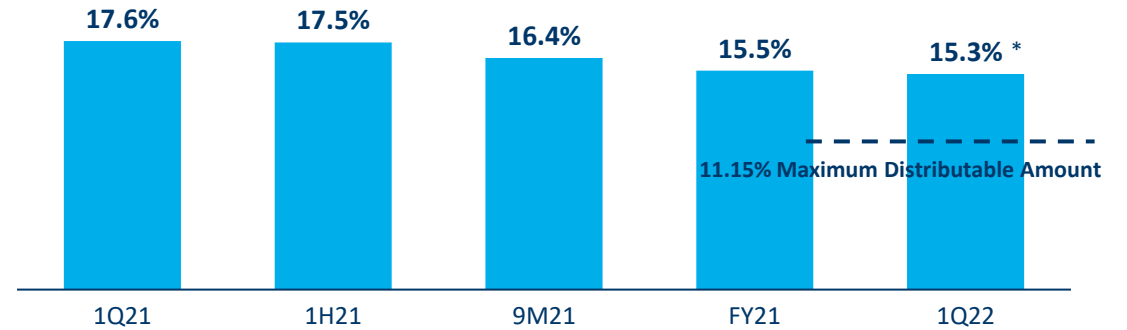
CET1 generation (in bps) before any deployment



* 202bps when adjusted for the collective covid-19 impairments

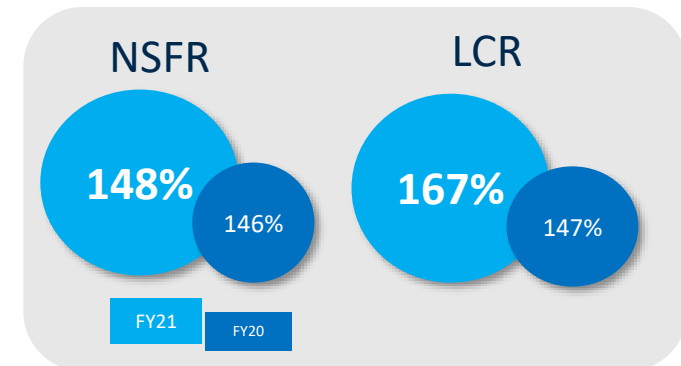
✓ Solid capital position...

Fully loaded Basel 3 CET1 ratio of KBC Group (Danish Compromise)

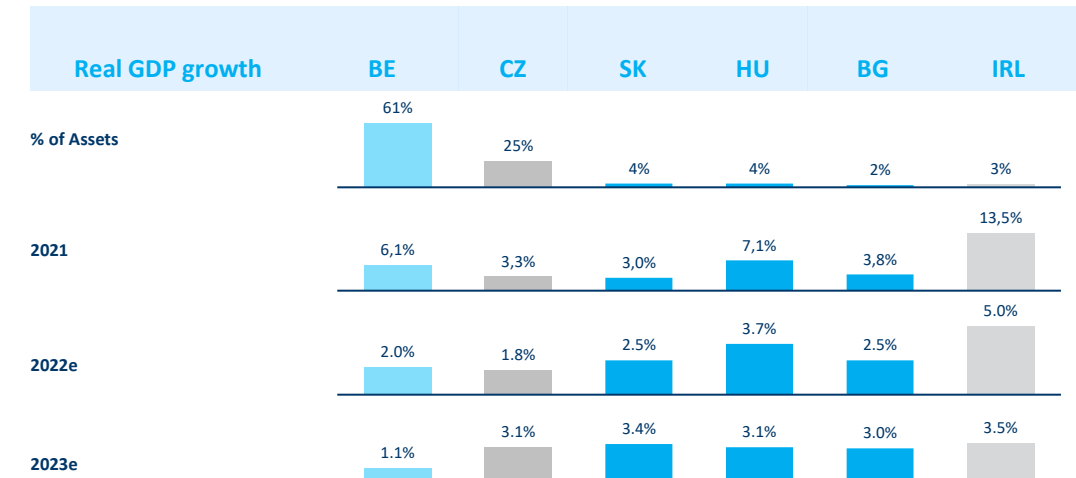
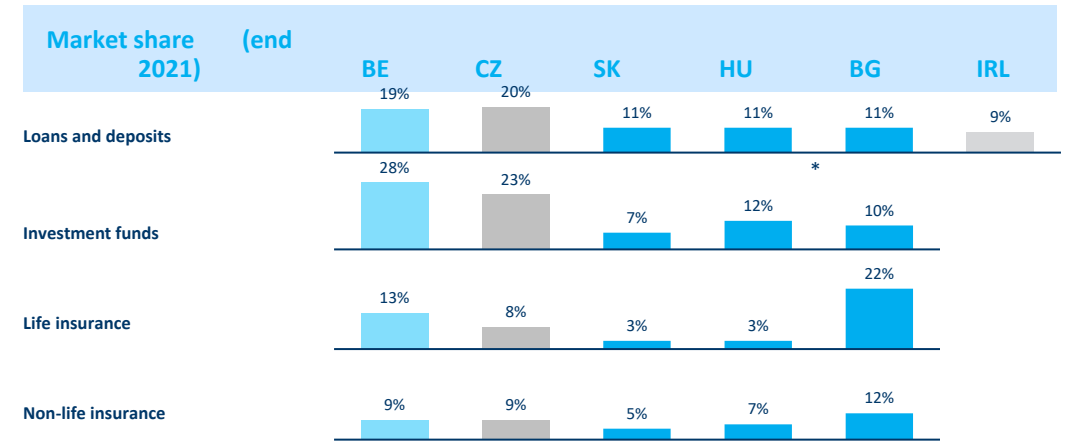
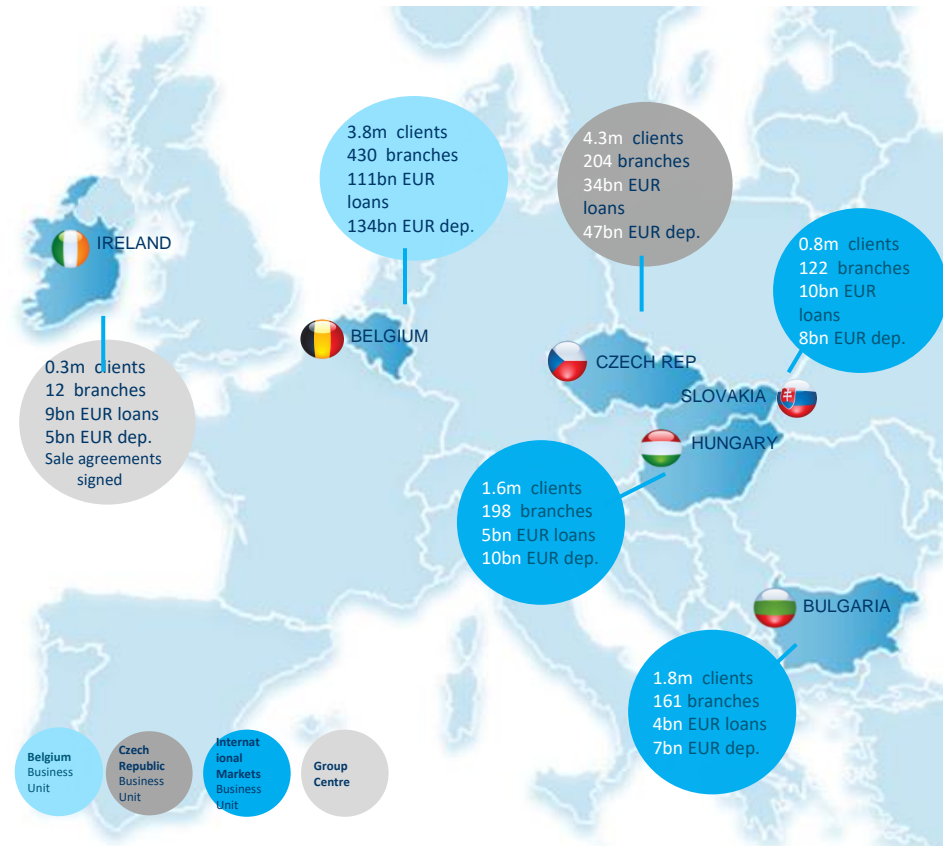


* As of 1Q22, interim profit recognition (based on 50% profit accrual)

✓ ... and robust liquidity positions



Well-defined core markets



GDP growth: KBC data, April '22
* Retail segment

