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# KBC Group

## Additional Tier 1 Securities

### Investor Presentation

March 2014

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Where Securities are subscribed or purchased under Section 275 of the SFA by a relevant person which is:

(a) a corporation (which is not an accredited investor (as defined in Section 4A of the SFA)) the sole business of which is to hold investments and the entire share capital of which is owned by one or more individuals, each of whom is an accredited investor; or

(b) a trust (where the trustee is not an accredited investor) whose sole purpose is to hold investments and each beneficiary of the trust is an individual who is an accredited investor,

securities (as defined in Section 239(1) of the SFA) of that corporation or the beneficiaries' rights and interest (howsoever described) in that trust shall not be transferred within six months after that corporation or that trust has acquired the Securities pursuant to an offer made under Section 275 of the SFA except:

- 1.1 to an institutional investor or to a relevant person defined in Section 275(2) of the SFA, or to any person arising from an offer referred to in Section 275(1A) or Section 276(4)(i)(B) of the SFA;
  - 1.2 where no consideration is or will be given for the transfer;
  - 1.3 where the transfer is by operation of law; or
  - 1.4 as specified in Section 276(7) of the SFA or Regulation 32 of the Securities and Futures (Offers of Investments) (Shares and Debentures) Regulations.
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# KBC Group: A solid and well-capitalised bank-insurance group

- **Strong bank-insurance group with leading market positions and sound profitability in core geographies**
  - ROAC Belgium BU of 28% and ROAC Czech Republic BU 35% in FY 2013
- **One of the best capitalised banks in Europe**
  - Basel 3 pro forma<sup>1</sup>, fully-loaded<sup>2</sup> KBC Group CET1 ratio of 12.5%
  - Fully-loaded Basel 3 leverage ratio at KBC Bank of 4.4%<sup>3</sup>
  - Robust organic capital generation: based on consensus estimates, KBC Group is forecast to generate 1.9% p.a.<sup>4</sup> of capital (gross of dividends)
- **Stable, conservative and retail-orientated business model with very modest wholesale funding needs and robust liquidity profile**
  - LCR of 131% and NSFR of 111% at YE 2013
- **Low-risk approach to balance-sheet management**
  - Loan book that has already been reassessed in view of EBA / ESMA paper and upcoming AQR
  - Conservative balance-sheet risk weighting (RWAs / total assets)
- **EC restructuring plan executed in full<sup>5</sup>**
- **Numerous successful capital management exercises since Oct 2012 generating >3bn EUR in capital**

1. Pro forma figures include the effects of the accelerated repayment of 0.33bn EUR of State aid to the Flemish Regional Government (+50% premium) and the impact of the signed agreements to divest KBC Bank Deutschland and Antwerp Diamond Bank.

2. Including remaining State Aid of 2bn EUR.

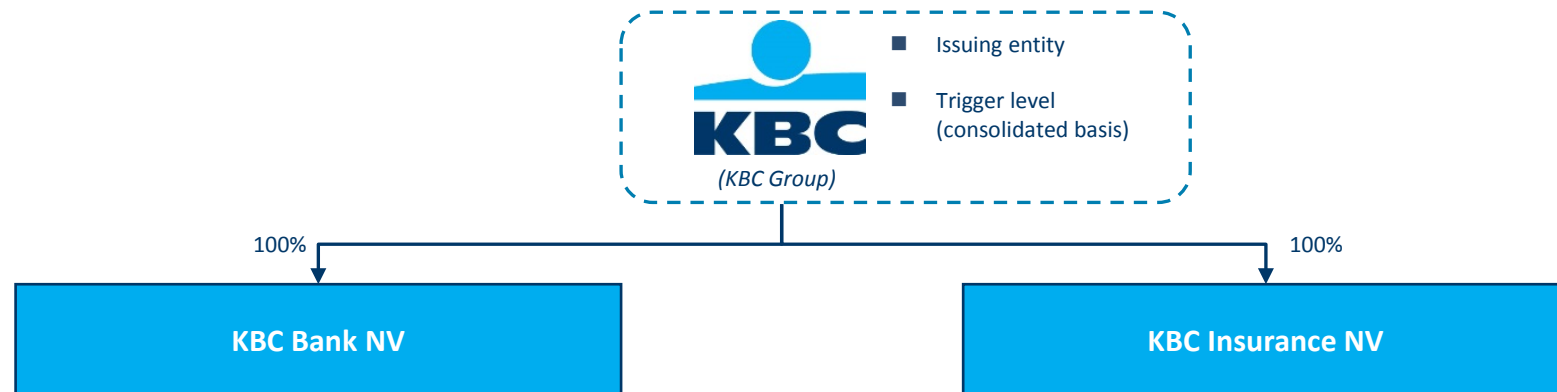
3. Based on current CRR legislation.

4. Based on consensus estimates for 2014 earnings as per 28<sup>th</sup> January 2014.

5. The agreements to divest KBC Bank Deutschland and Antwerp Diamond Bank are signed but closure is pending regulatory approval.

# KBC's proposed transaction

- CRD IV-eligible Additional Tier 1 Capital issued by KBC Group
- Perpetual maturity, callable after 5 years and on each interest payment date thereafter
- 5.125% transitional CRD IV CET1 trigger (KBC Group consolidated)
- Temporary write-down loss absorption mechanism
- Discretionary, non-cumulative coupons
- Expected instrument ratings of BB from S&P and BB from Fitch
- Benchmark size



# Transaction rationale

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- **Ensure 1.5% of RWA “bucket” of AT1 capital under CRD IV at all times**
  - Optimise the usage of CET1
  - More flexible and efficient capital structure
  
- **Initiate refinancing of legacy Tier-1 instruments with CRD IV-compliant AT1 and optimise cost of capital over time**
  
- **Further strengthen the Group’s leverage ratio position**
  
- **Achieve equity credit from rating agencies**
  - Improves S&P Risk Adjusted Capital (RAC) and effectively supported KBC’s 1 notch upgrade as at 10 March 2014

# Investment thesis

- 1. Investor friendly structure with 5.125% trigger and temporary write-down mechanism**
- 2. Very significant buffer to MDA restrictions – approx. 5.9%<sup>1</sup> assuming a static capital position and 2019E fully loaded buffer requirements**
- 3. Substantial buffer of 7.8%<sup>1</sup> to the instrument trigger of 5.125% CET1**
  - Including the 1bn-USD Tier-2 CoCo, the buffer to the instrument trigger increases to 8.6%**
- 4. Extremely robust organic capital generation – 1.9% per annum<sup>2</sup>**
- 5. Proven track record of prudent capital management (e.g. shareholder loans (2013), capital increase (2012))**
- 6. AT1 coupon prioritisation and maintenance of capital hierarchy**

1. KBC position based on Basel 3 phased-in figures adjusted for the impact of the divestment agreements signed for KBC Bank Deutschland and Antwerp Diamond Bank, as well as the repayment of the second instalment of aid received from the Flemish Regional Government.

2. Based on consensus estimates for 2014 earnings as per 28<sup>th</sup> January 2014.



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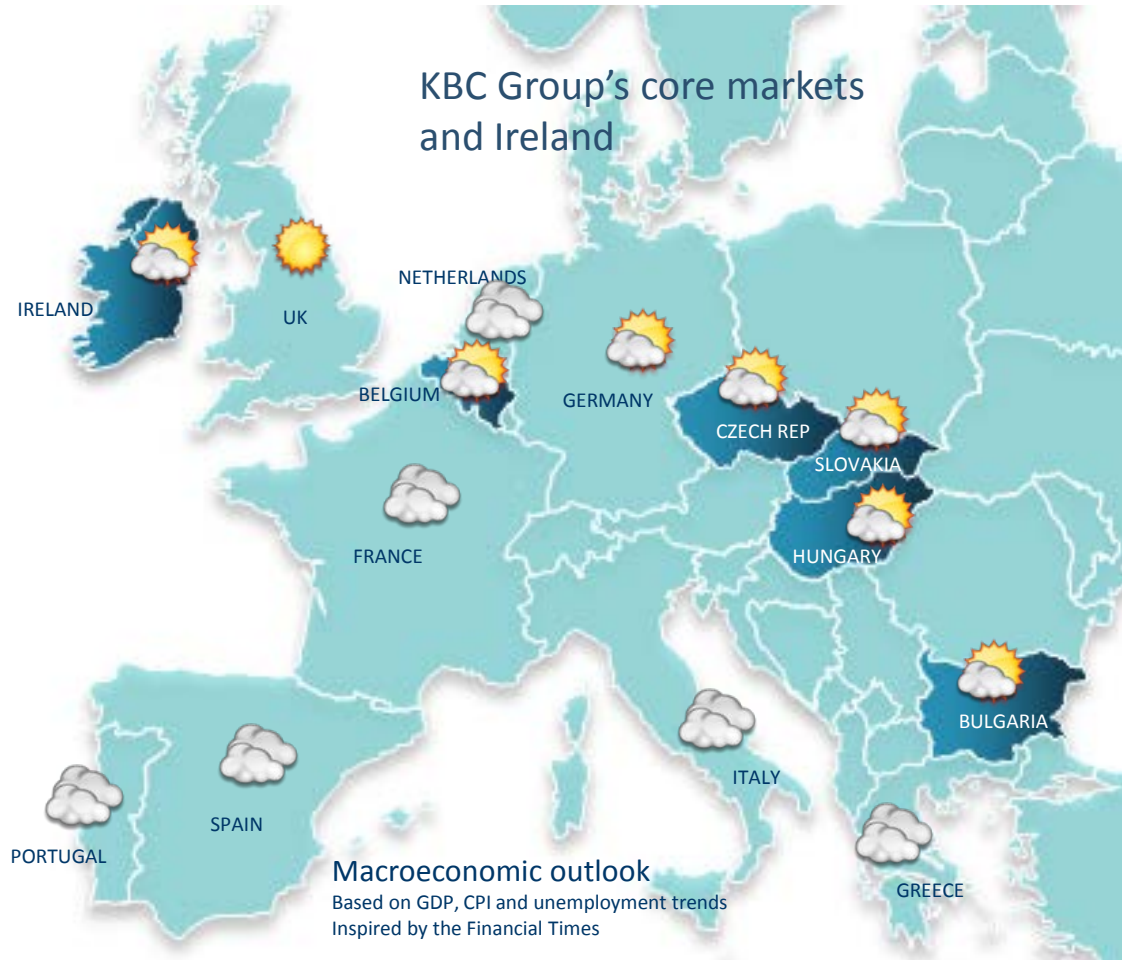
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Section 1

# Strategy and Business Profile

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# Well-defined core markets provide access to 'new growth' in Europe



## MARKET SHARE, AS OF END 2013

	BE <sup>1</sup>	CZ	SK	HU	BG
<b>Loans and deposits</b>	20%	20%	10%	9%	2%
<b>Investment funds</b>	35%	29%	7%	17%	
<b>Life insurance</b>	17%	6%	5%	3%	10%
<b>Non-life insurance</b>	9%	6%	3%	5%	10%

## REAL GDP GROWTH OUTLOOK FOR CORE MARKETS<sup>2</sup>

	BE	CZ	SK	HU	BG
<b>% of Assets</b>	65%	16%	3%	4%	1%
<b>2013</b>	0.2%	-1.3%	0.8%	1.0%	0.5%
<b>2014e</b>	1.2%	1.5%	1.5%	1.8%	1.8%
<b>2015e</b>	1.4%	2.5%	1.7%	1.8%	2.5%

1. Excluding Centea and Fidea  
2. Source: KBC Economic Research Forecast, February 2014

# Overview of key financial data

## KBC Group

- Market cap (05/03/14): 19bn
- Adjusted net result (FY 2013): EUR 1.0bn
- Total assets: EUR 241bn
- Total equity: EUR 15bn
- CET1 ratio (Basel 3 transitional<sup>1</sup>): 12.9%
- CET1 ratio (Basel 3 fully loaded<sup>1</sup>): 12.5%

## KBC Bank

- Adjusted net result (FY 2013): EUR 0.8bn<sup>2</sup>
- Total assets: EUR 209bn
- Total equity: EUR 12bn
- CET1 ratio (Basel 3 transitional<sup>3</sup>): 12.9%
- CET1 ratio (Basel 3 fully loaded<sup>3</sup>): 12.3%
- C/I ratio (FY 2013): 52%<sup>4</sup>

## KBC Insurance

- Adjusted net result (FY 2013): EUR 0.3bn
- Total assets: EUR 36bn
- Total equity: EUR 3bn
- Solvency I ratio: 281%
- Combined operating ratio (FY 2013): 94%

## Credit Ratings of KBC Bank

	S&P	Moody's	Fitch
<b>Long-term</b>	<b>A (Stable)</b>	<b>A3 (Stable)</b>	<b>A- (Stable)</b>
<b>Short-term</b>	<b>A-1</b>	<b>Prime-2</b>	<b>F1</b>

1. Pro forma figures which include the effects of the accelerated repayment of 0.33bn EUR of State aid to the Flemish Regional Government (+50% premium) and the impact of the signed divestments of KBC Bank Deutschland and Antwerp Diamond Bank and include remaining State Aid of 2bn EUR

2. Includes KBC Asset Management ; excludes holding company eliminations

3. Pro forma figures which include the impact of the signed divestments of KBC Bank Deutschland and Antwerp Diamond Bank

4. Adjusted for specific items, the C/I ratio amounted to c.54% in FY 2013

# A well-diversified, increasingly plain-vanilla balance sheet

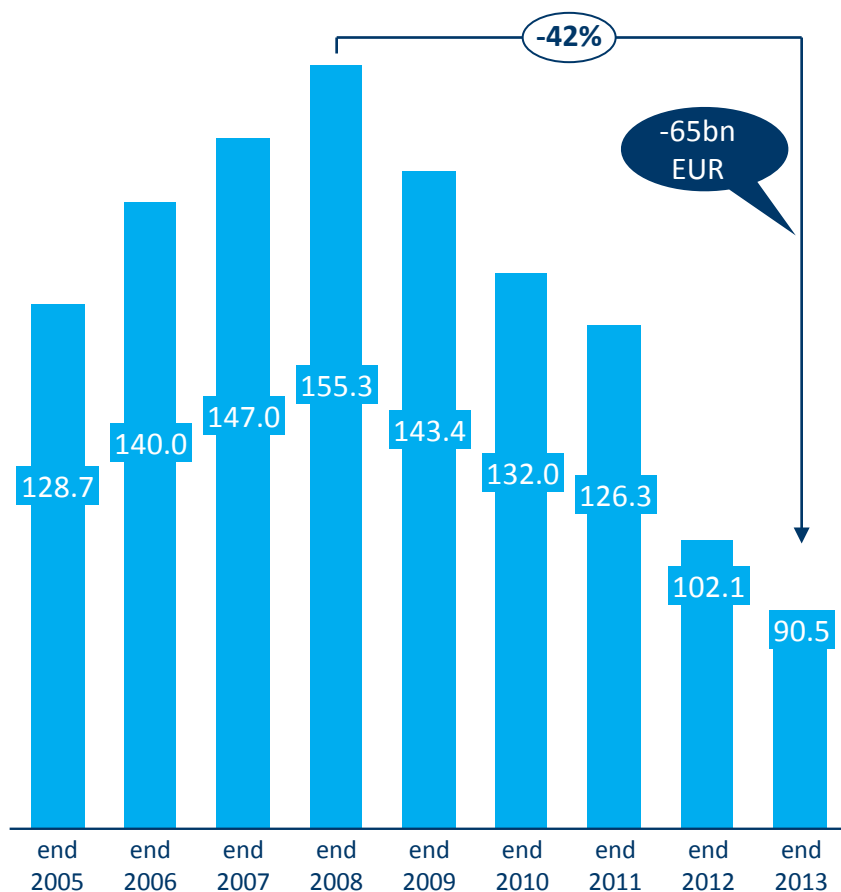
## Balance-sheet overview (KBC Group consolidated at 31 December 2013)

Total Assets: 241bn EUR	Total Liabilities and Equity: 241bn EUR
Tangible & intangible fixed assets (incl. Investment property): 4bn EUR	Parent shareholders' equity: 12bn EUR
Loan book: 123bn EUR (Loans and advances to customers)	Deposits from customers: 135bn EUR
Bank investment portfolio: 43bn EUR	Other funding: 29bn EUR
Insurance investment portfolio: 20bn EUR	Liabilities under insurance investment contracts: 12bn EUR
Insurance investment contracts: 13bn EUR	Technical provisions, before reinsurance: 19bn EUR
Trading assets: 12bn EUR	Trading liabilities: 10bn EUR
Other (incl. interbank loans): 27bn EUR	Other (incl. interbank deposits): 24bn EUR

- KBC's loan book is retail orientated and gravitates towards key markets
  - Loans constitute approx. 51% of total assets
  - Belgian business unit loans account for 64% of total loans. 74% of these loans are retail and 26% are SME/corporate
  - Czech Republic business unit loans make up 15% of total loans. 68% of these are retail and 32% are SME / corporate
- Deposits from customers in excess of the loan book
- Wholesale senior debt outstanding is very manageable
- Insurance assets well matched to insurance liabilities
- Trading assets and liabilities are well balanced

# Achieved disciplined RWA reduction targets and successful completion of EC-restructuring agenda

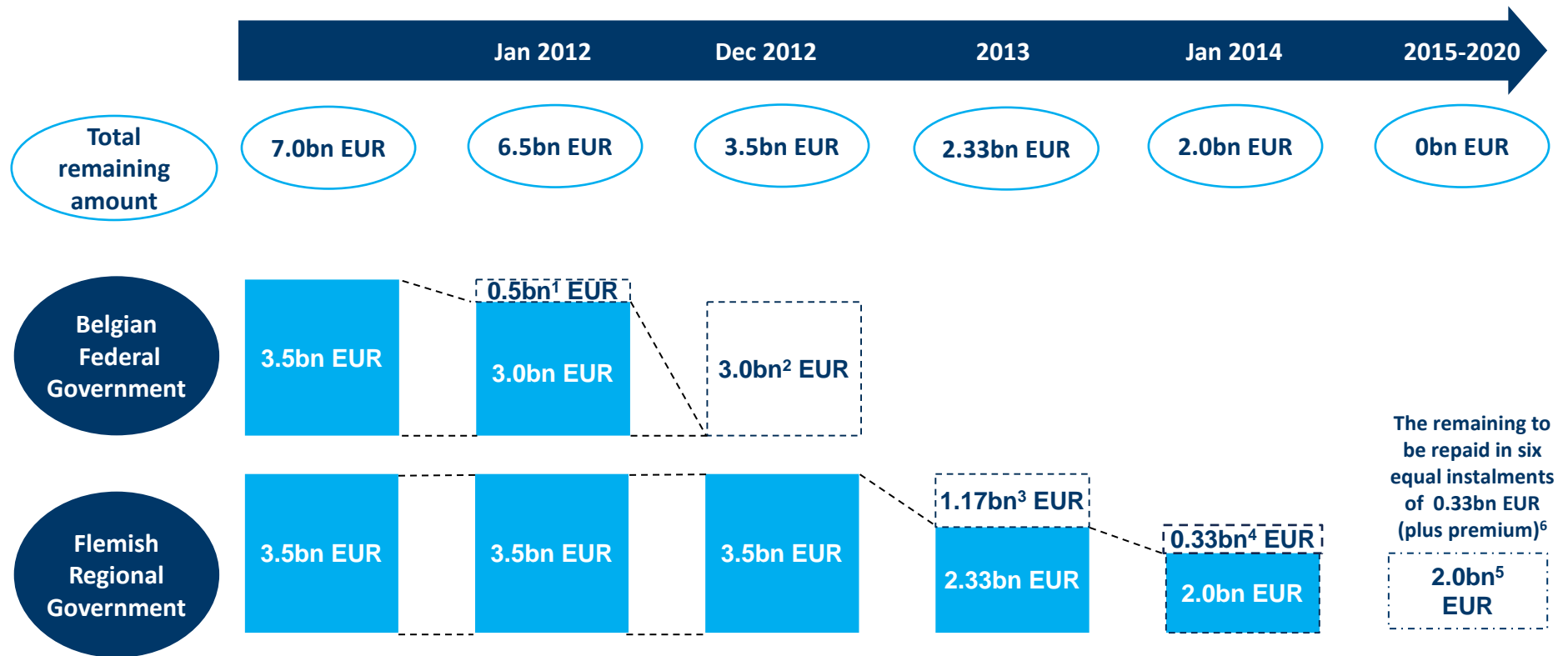
KBC GROUP RISK WEIGHTED ASSETS (bn EUR)



## SELECTED DIVESTMENTS

KBC FP Convertible Bonds	✓
KBC FP Asian Equity Derivatives	✓
KBC FP Insurance Derivatives	✓
KBC FP Reverse Mortgages	✓
KBC Peel Hunt	✓
KBC AM in the UK	✓
KBC AM in Ireland	✓
KBC Securities BIC	✓
KBC Business Capital	✓
Secura	✓
KBC Concord Taiwan	✓
KBC Securities Romania	✓
KBC Securities Serbia	✓
Organic wind-down of international MEB loan book outside home markets	✓
Centea	✓
Fidea	✓
Warta	✓
KBL European Private Bankers	✓
Zagiel	✓
Kredyt Bank	✓
NLB	✓
Absolut Bank	✓
KBC Banka	✓
KBC Bank Deutschland	Signed
Antwerp Diamond Bank	Signed

# A clear, steady path to repaying KBC's remaining State Aid



1. Plus 15% premium amounting to 75m EUR
2. Plus 15% premium amounting to 450m EUR
3. Plus 50% premium amounting to 583m EUR
4. Plus 50% premium amounting to 167m EUR
5. Plus 50% premium amounting to 1 000m EUR
6. KBC, however, has the option to further accelerate these payments

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Section 2

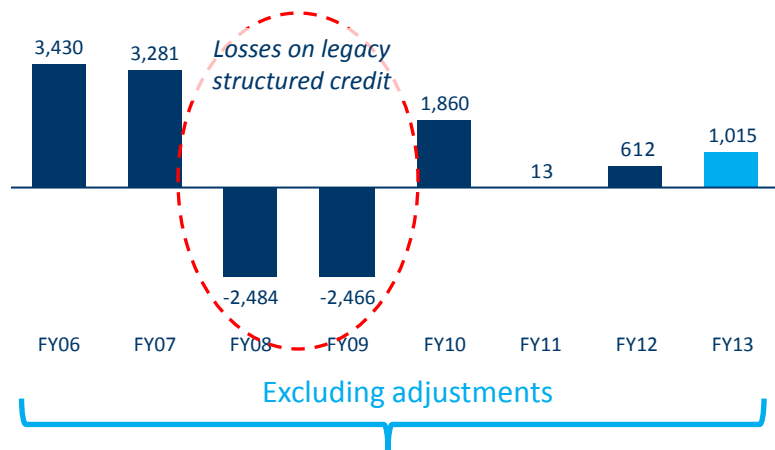
# Financial Performance

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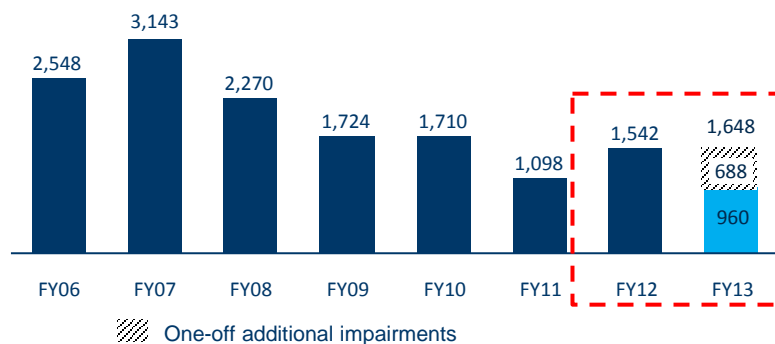


# Leading banking and insurance businesses create strong earnings capacity

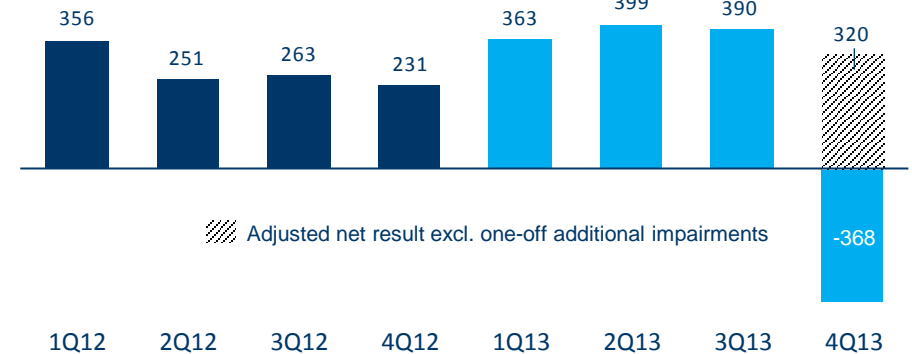
NET RESULT<sup>1</sup>



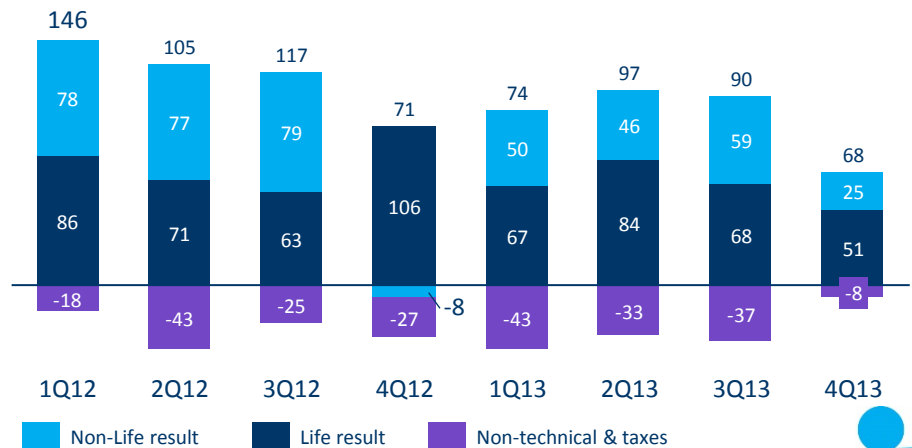
ADJUSTED NET RESULT<sup>1,2</sup>



CONTRIBUTION OF BANKING ACTIVITIES TO KBC GROUP ADJUSTED NET RESULT<sup>1,2</sup>



CONTRIBUTION OF INSURANCE ACTIVITIES TO KBC GROUP ADJUSTED NET RESULT<sup>1,2</sup>

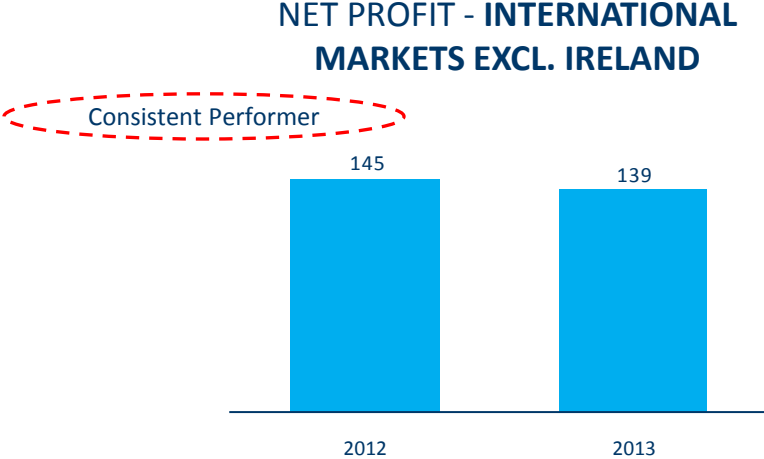
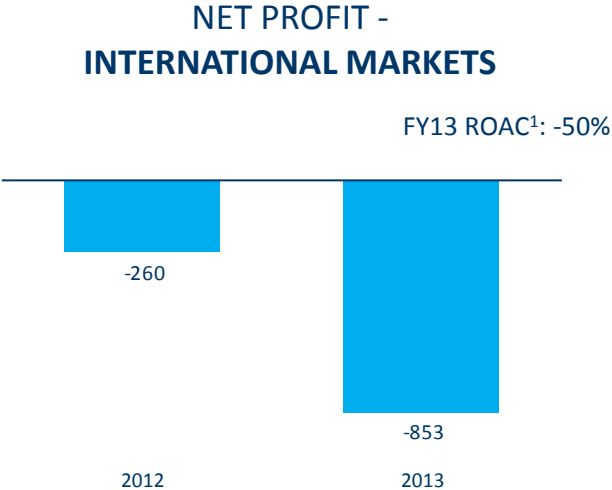
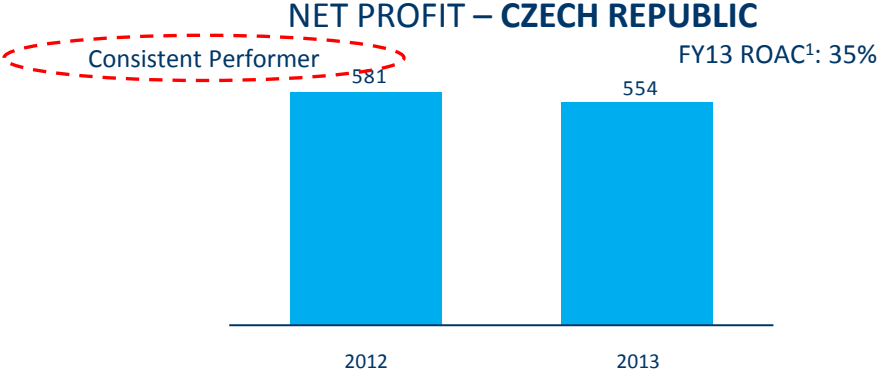
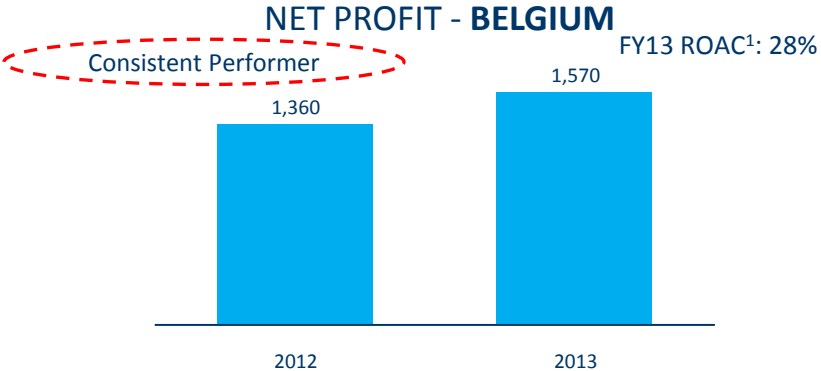


1. Note that the scope of consolidation has changed over time, due partly to divestments  
 2. Difference between adjusted net result at KBC Group and the sum of the banking and insurance contribution are the holding-company/group items

Amounts in m EUR



# Consistent performance in key business units



Amounts in m EUR

1. [result after tax, including minority interests, of a business unit, adjusted for income on allocated capital instead of real capital] / [average capital allocated to the business unit]. The capital allocated to a business unit is based on risk-weighted assets for banking and risk-weighted asset equivalents for insurance



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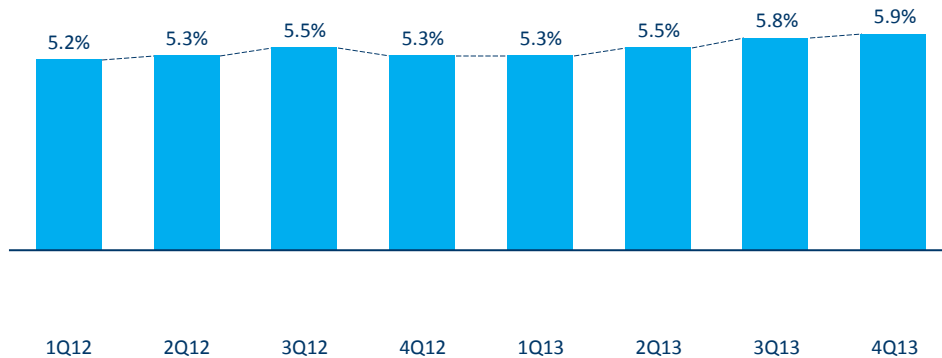
Section 3

# Asset Quality

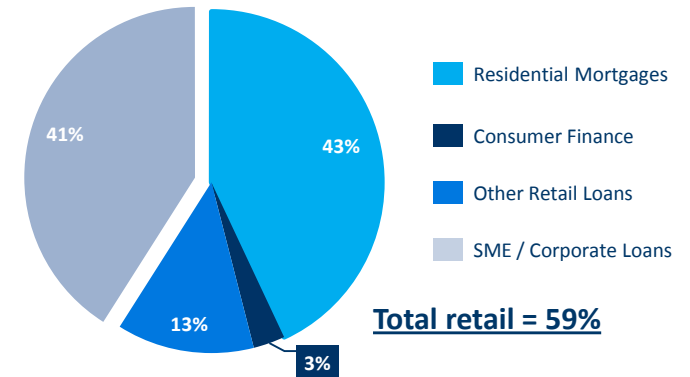
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# Well-managed NPLs

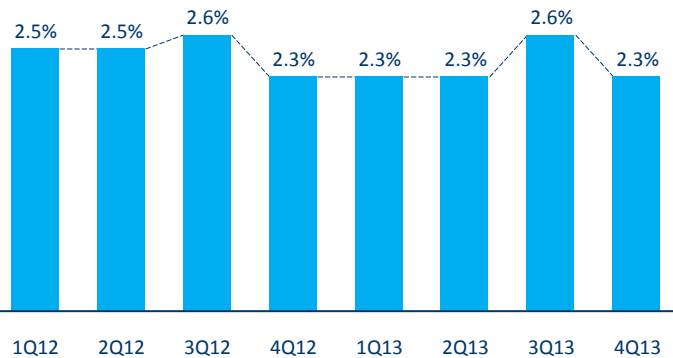
## KBC GROUP



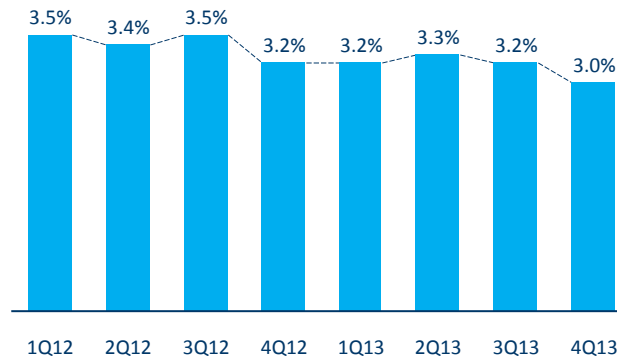
- Customer loan book: 123bn EUR at end 4Q13
- Largely sold through own branches



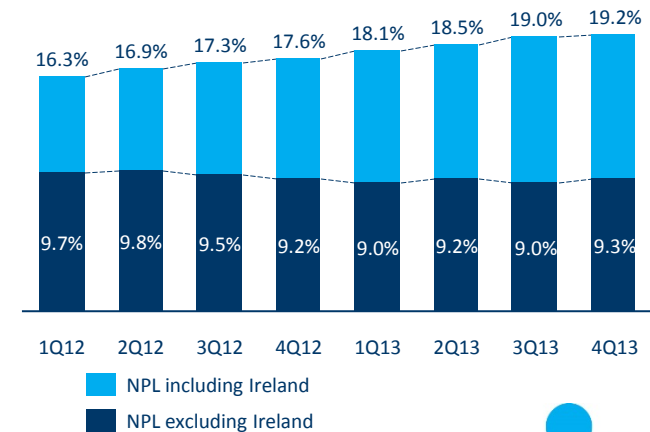
## BELGIUM BU



## CZECH REPUBLIC BU



## INTERNATIONAL MARKETS BU



# Loan loss experience at KBC

Average credit cost ratio of 0.55% between 1999 and 2013

	FY 2013 CREDIT COST RATIO	FY 2012 CREDIT COST RATIO
Belgium	0.37%	0.28%
Czech Republic	0.25%	0.31%
International Markets	4.48% <sup>1</sup>	2.26% <sup>1</sup>
Group Centre	1.85%	0.99%
Total	1.19% (0.45% excluding special items) <sup>2</sup>	0.71%

Credit cost ratio: amount of losses incurred on troubled loans as a % of total average outstanding loan portfolio

<sup>1</sup> The high credit cost ratio at the International Markets BU is due in full to KBC Bank Ireland. Excluding Ireland, the CCR at this business unit amounted to 108bps in FY 2013

<sup>2</sup> Credit cost ratio amounted to 1.19% in FY13 due to the reassessment of the loan books in Ireland and Hungary. Excluding KBC Bank Ireland and the one large corporate file in 1Q13, the credit cost ratio stood at 0.45% in FY13

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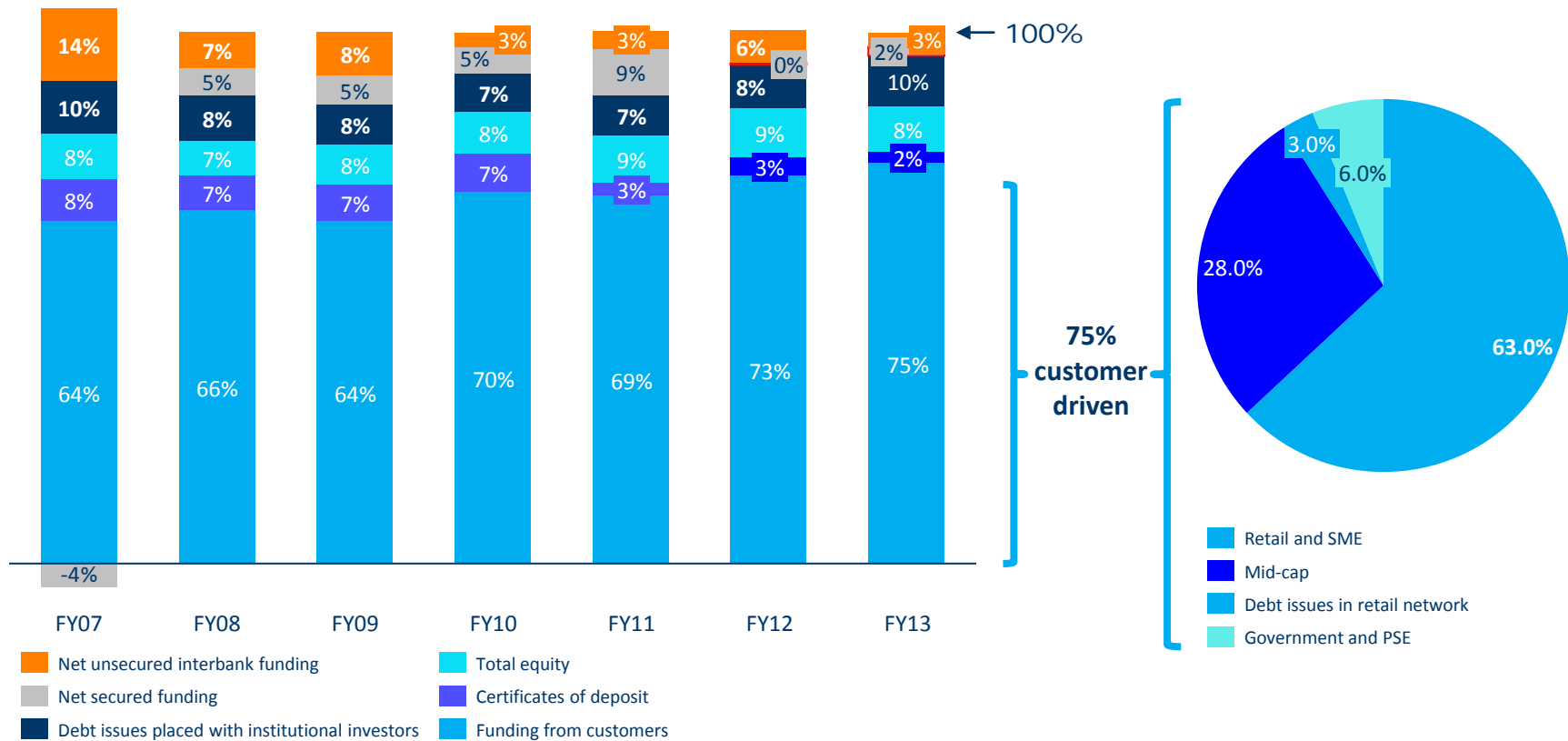
Section 4

# Liquidity

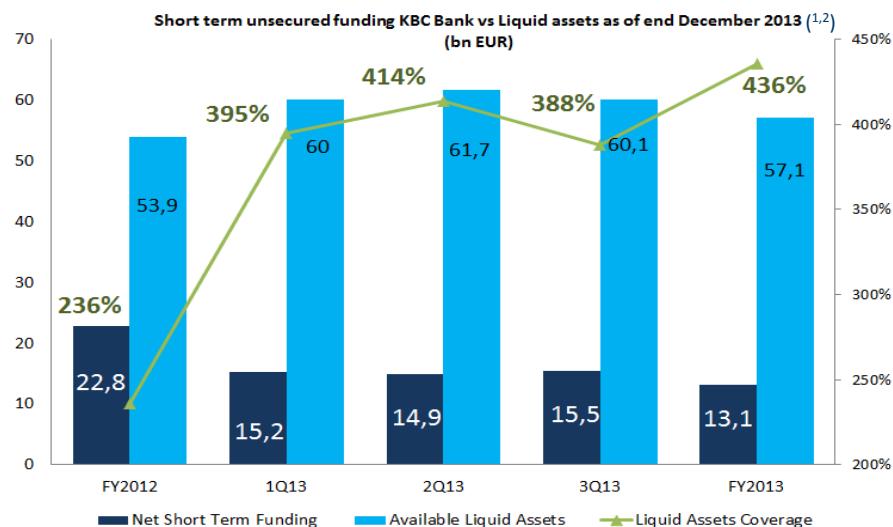
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# Predominantly customer-driven funding base

- KBC Bank continues to have a **strong retail/mid-cap deposit base** in its core markets – resulting in a **stable funding mix** with a significant portion of the funding attracted from core customer segments and markets



# LCR and NSFR compliance; liquidity covers net ST funding >4x



1. In line with IFRS5, the situation at the end of FY 2013 excludes the divestments that have not yet been completed (KBC Deutschland and Antwerp Diamond Bank)
2. Graphs are based on Note 18 of KBC's quarterly report, except for the 'available liquid assets' and 'liquid assets coverage', which are based on the KBC Group Treasury Management Report

Ratios	FY 2013	Target 2015
NSFR <sup>3,4</sup>	<b>111%</b>	105%
LCR <sup>3</sup>	<b>131%</b>	100%

- 3 LCR (Liquidity Coverage ratio) and NSFR (Net Stable Funding Ratio) are calculated based on KBC's interpretation of current Basel Committee guidance, which may change in the future. The LCR can be relatively volatile in future due to its calculation method, as month-to-month changes in the difference between inflows and outflows can cause significant swings in the ratio even if liquid assets remain stable
4. Net Stable Funding Ratio of 111% does not incorporate the Basel Committee's proposed revisions from January 2014

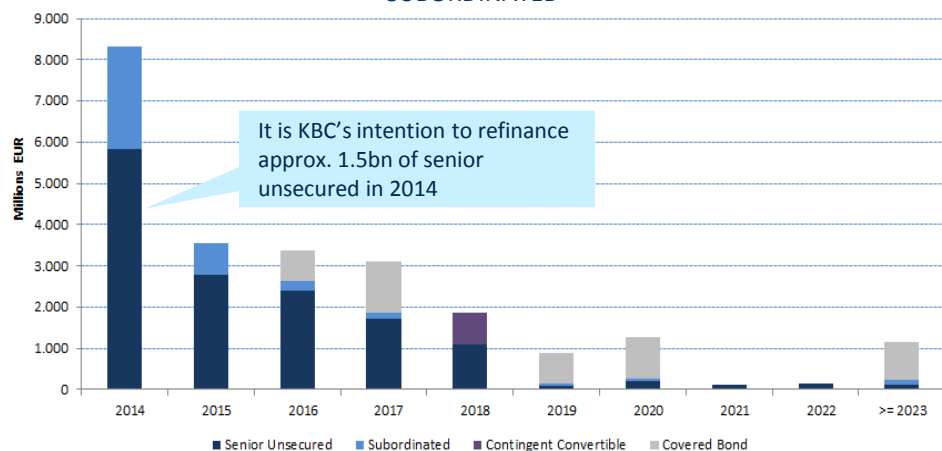
- KBC maintained an excellent liquidity position in FY 2013 given that:
  - Available liquid assets are more than four times the amount of the net recourse on short-term wholesale funding
  - Funding from non-wholesale markets is stable funding from core-customer segments in core markets

- NSFR at 111% and LCR at 131% by the end of FY 2013
  - In compliance with the implementation of Basel 3 liquidity requirements, KBC is targeting LCR and NSFR of at least 100% and 105%, respectively, by 2015

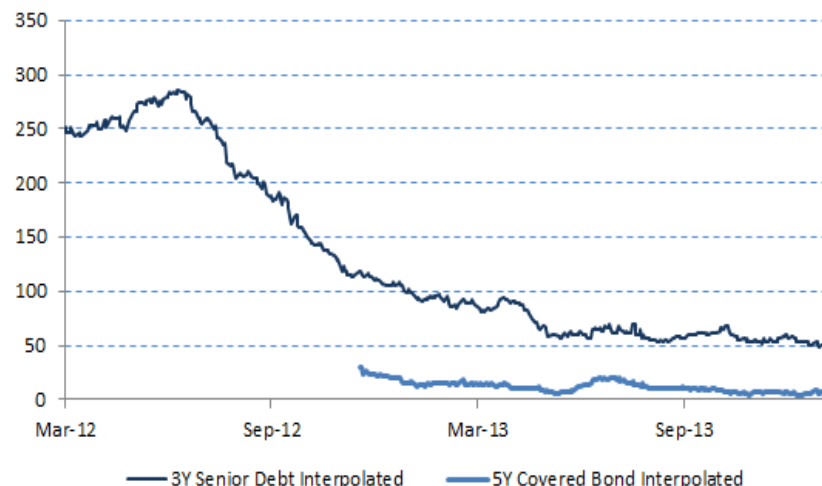


# Manageable medium-term funding maturities, diversified funding access, tightening spreads

FUNDING MATURITY BUCKETS BROKEN DOWN BY SENIOR, SECURED AND SUBORDINATED



CHANGES IN THE CREDIT SPREAD



- KBC has successfully issued a total of 2.5bn EUR worth of benchmark covered bonds, a 1bn-USD Contingent Capital Note, and a 750m-EUR senior unsecured 5Y benchmark transaction in 2013. In February 2014, KBC issued a 750m-EUR covered bond
- KBC's credit spreads moved within a tight range during 4Q13
- KBC Bank has five solid sources of long-term funding:
  - Retail term deposits
  - Retail EMTN
  - Public benchmark transactions
  - Covered bonds
  - Structured notes and covered bonds using the private placement format

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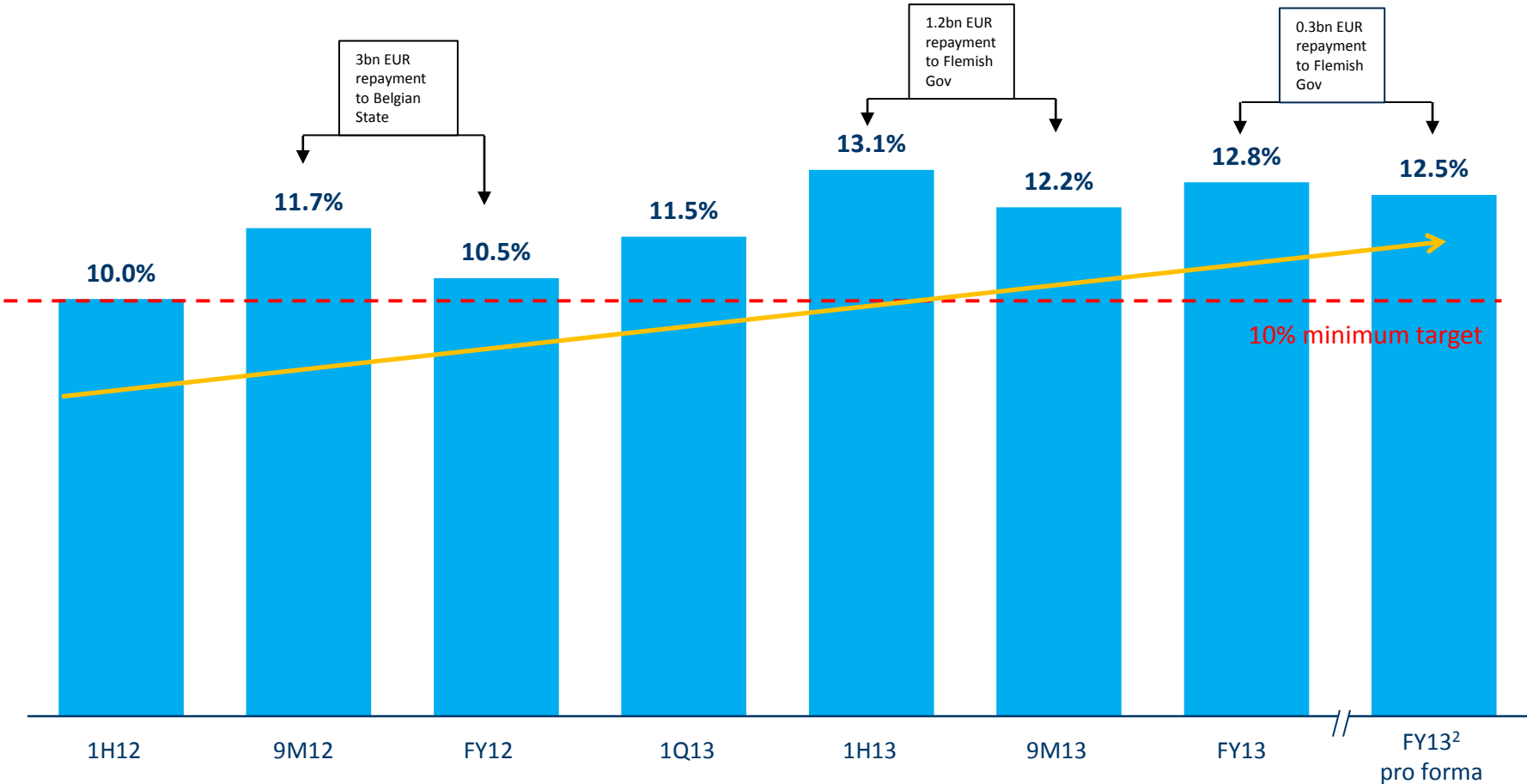
Section 5

# Capital

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# Consistent track record of strengthening capital

## Fully loaded B3 CET1 ratio of 12.5%<sup>1,2</sup> based on Danish Compromise



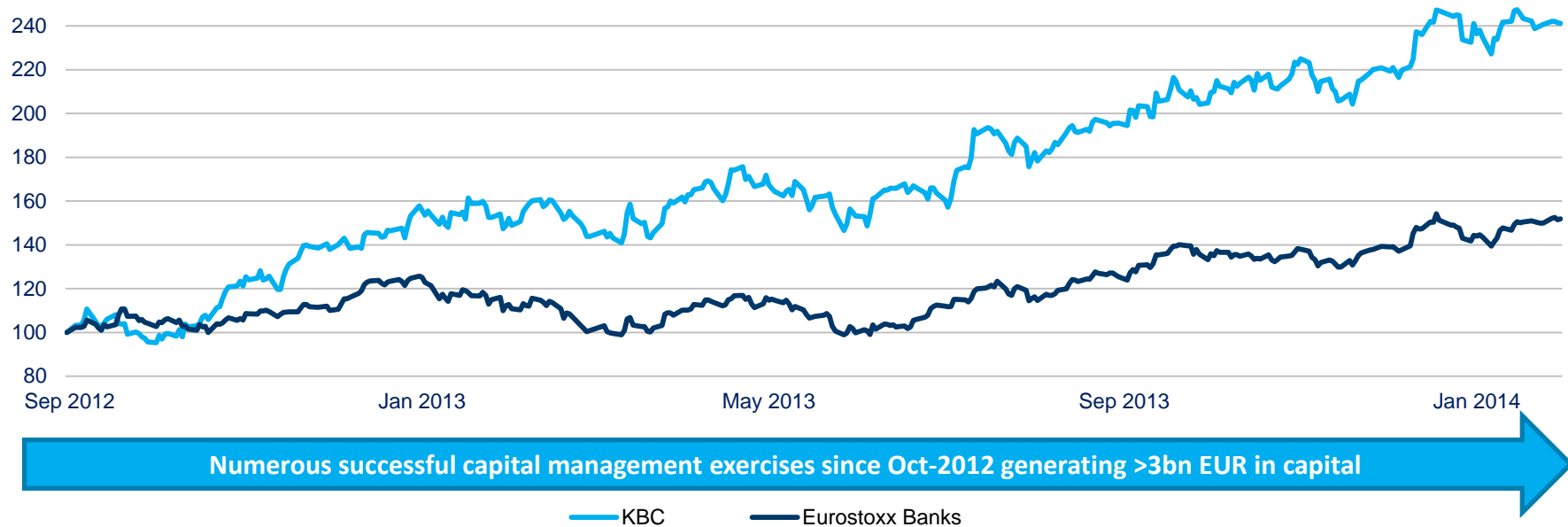
1. With remaining State aid included in CET1 as agreed with local regulator.  
 2. FY13 pro forma CET1 includes the effects of the accelerated repayment of 0.33bn EUR of State aid to the Flemish Regional Government (+50% premium) and the impact of the signed agreements for the divestment of KBC Bank Deutschland and Antwerp Diamond Bank.



# Active capital management by KBC



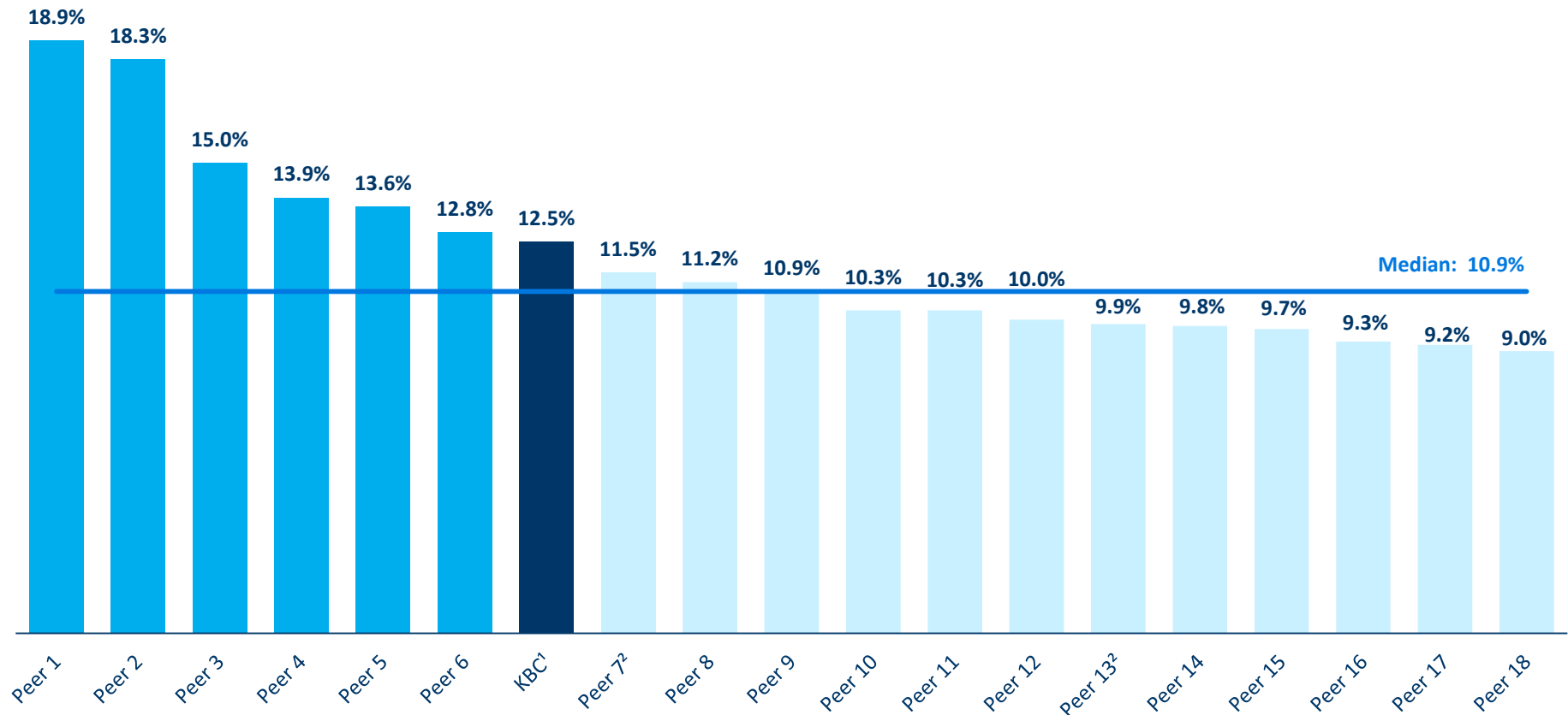
TREND IN KBC SHARE PRICE COMPARED WITH EUROSTOXX BANKS INDEX 2012-YTD (31 DEC 2012 = 100)<sup>1</sup>



1. Bloomberg

# KBC has a strong CET1 ratio in a European context

BASEL 3 CET 1 RATIO (FULLY LOADED – Q4 2013 UNLESS OTHERWISE STATED IN THE FOOTNOTES)



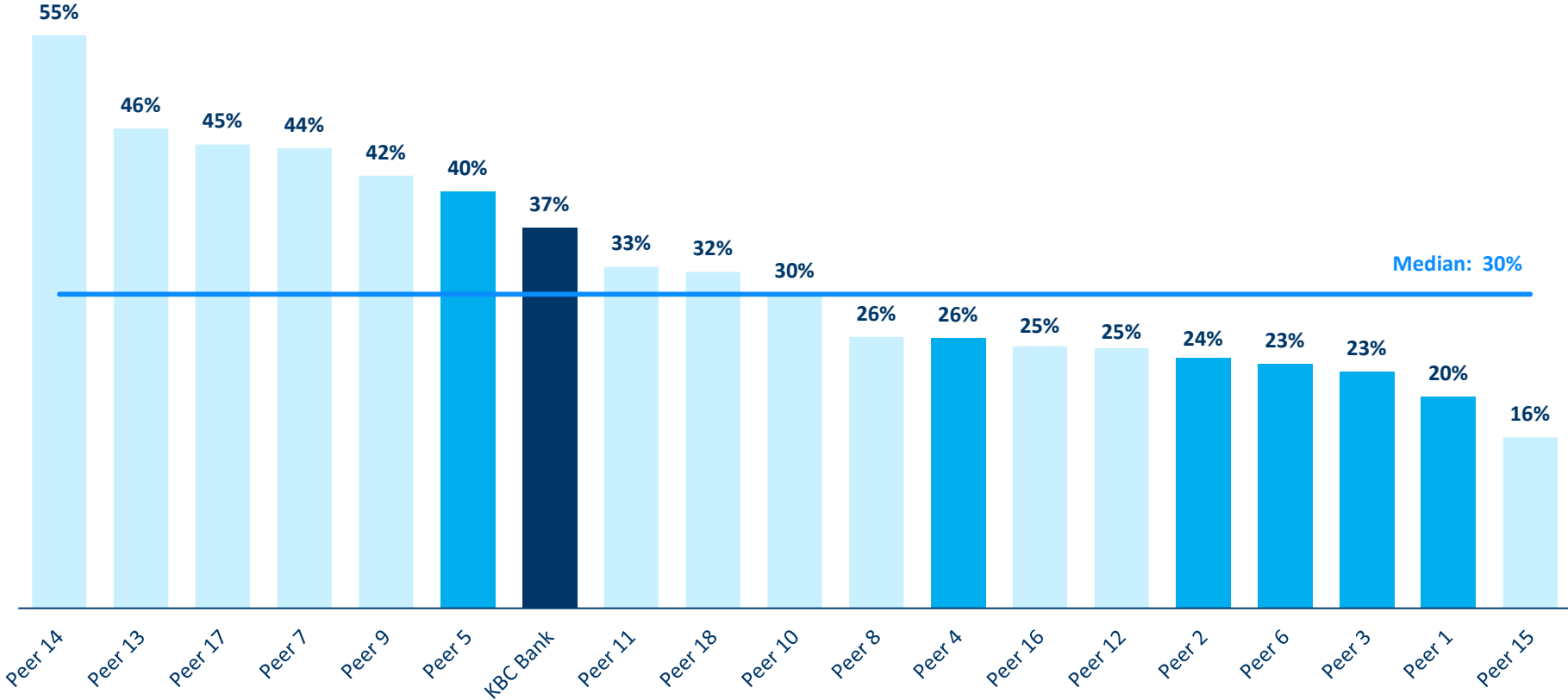
Source: Company filings

1. Including: (i) the effects of the accelerated repayment of 0.33bn EUR of State aid to the Flemish Regional Government (+50% premium) and the impact of the signed agreements for the divestment of KBC Bank Deutschland and Antwerp Diamond Bank, and (ii) the remaining State aid of 2bn EUR

2. As of Q3 2013

# Conservative RWA calculations

RISK WEIGHTED ASSETS VS. TOTAL ASSETS (BASEL 2.5)<sup>1</sup>

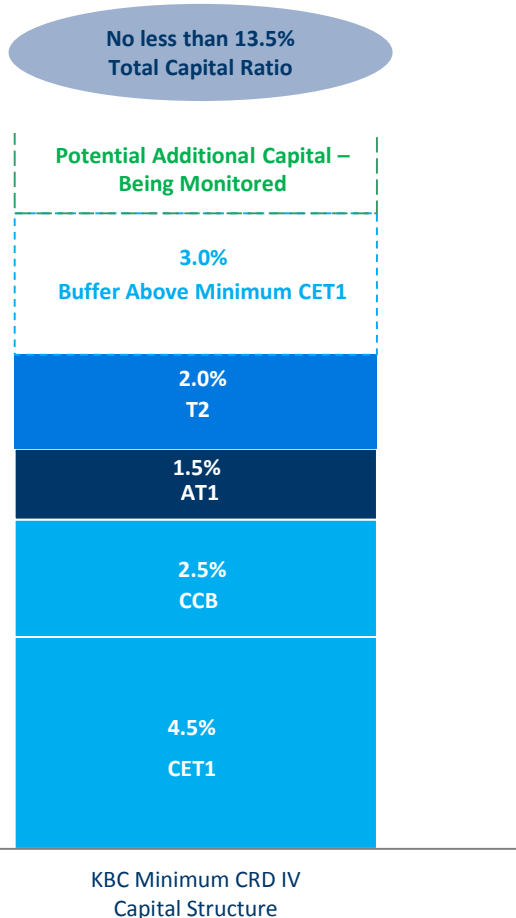


1. EBA Review (30-Jun-2013)



# Optimising KBC's capital structure

Additional Tier 1 (AT1) issuance is a further step towards reaching KBC's optimal capital structure



- **CET1 target of >10%**
  - Minimum regulatory requirements of 4.5% CET1 and 2.5% “Capital Conservation Buffer” (CCB)
  - KBC intends to maintain a CET1 ratio in excess of 10%, implying an excess of at least 3% to regulatory minima (including buffers)
- **AT1 target of 1.5%**
  - KBC considers AT1 instruments as an integral part of its capital structure going forward and intends to maintain the 1.5% Additional Tier 1 bucket with CRD IV-eligible AT1 instruments
- **Minimum T2 target of 2%**
  - KBC envisages maintaining minimum 2% Tier-2 capital position, with possibly a higher buffer in the future

Note: Including remaining State Aid

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Section 6

# Transaction Overview

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# Transaction rationale

- **Ensure 1.5% of RWA “bucket” of AT1 capital under CRD IV at all times**
  - Optimise the usage of CET1
  - More flexible and efficient capital structure
  
- **Initiate refinancing of legacy Tier-1 instruments with CRD IV-compliant AT1 and optimise cost of capital over time**
  
- **Further strengthen the group’s leverage ratio position**
  
- **Achieve equity credit from rating agencies**
  - Improves S&P Risk Adjusted Capital (RAC) and effectively supported KBC’s 1 notch upgrade as at 10 March 2014

# Selected summary terms

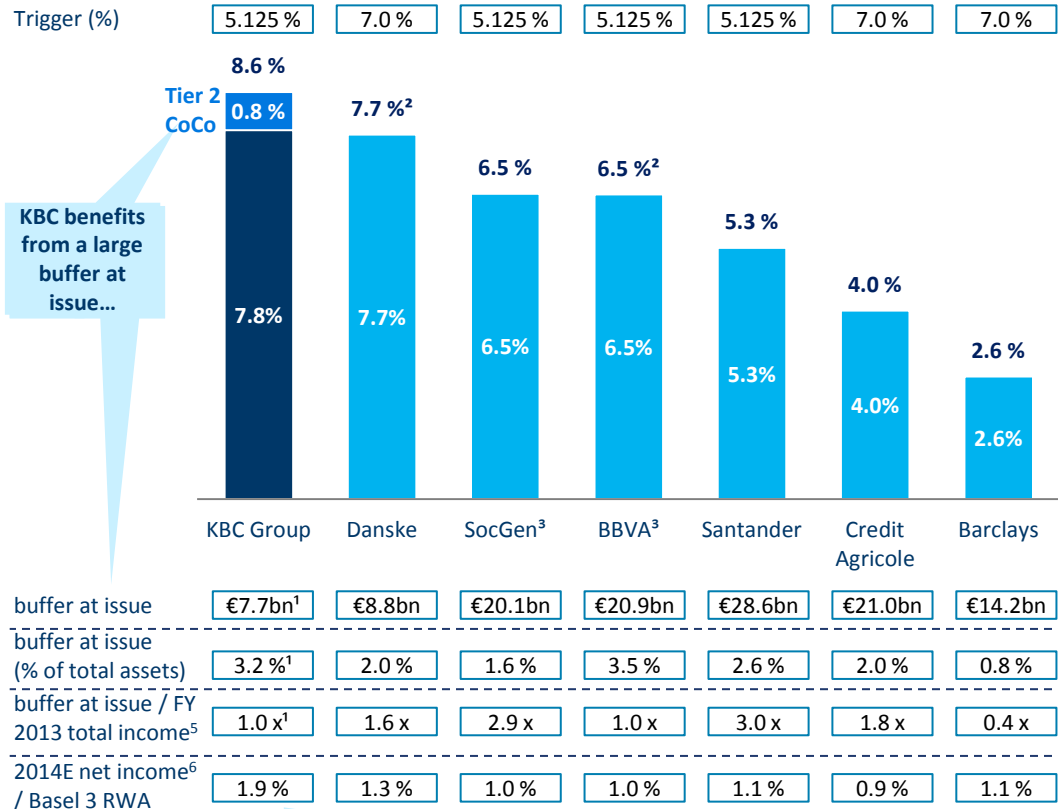
<b>Issuer</b>	▪ <b>KBC Group NV (“Issuer”)</b>
<b>Instrument</b>	▪ Undated Deeply Subordinated Additional Tier 1 Fixed Rate Resettable Callable Securities (“Securities”)
<b>Ranking</b>	▪ Deeply subordinated and senior only to ordinary shares of the Issuer and any other instrument ranking <i>pari passu</i> with such ordinary shares, or otherwise junior to the issuer’s obligations under the securities
<b>Issuer ratings</b>	▪ Baa1/A-/A- (Moody's, S&P, Fitch)
<b>Instrument rating</b>	▪ <b>Expected to be rated BB by S&amp;P and BB by Fitch</b>
<b>Currency / size</b>	▪ EUR [●]bn
<b>Issue format</b>	▪ PerpNC5
<b>Optional redemption</b>	<ul style="list-style-type: none"> <li>▪ Callable on the First Call Date and every interest payment date thereafter</li> <li>▪ Callable on Tax or Regulatory event</li> <li>▪ Securities callable at the Prevailing Principal Amount plus accrued interest, but only if the Prevailing Principal Amount is equal to the Original Principal Amount</li> <li>▪ Subject to regulatory approval (if required)<sup>1</sup></li> </ul>
<b>Coupon</b>	<ul style="list-style-type: none"> <li>▪ Fixed rate of [●]% per annum until (but excluding) the First Call Date, reset every 5 years thereafter (non-step)</li> <li>▪ Payable quarterly</li> </ul>
<b>Coupon cancellation</b>	<ul style="list-style-type: none"> <li>▪ Non-cumulative</li> <li>▪ Fully discretionary</li> <li>▪ Mandatory cancellation upon insufficient Distributable Items or if payment exceeds MDA</li> </ul>
<b>Principal write-down</b>	<ul style="list-style-type: none"> <li>▪ Temporary write-down upon the occurrence of a Trigger Event</li> <li>▪ The write-down amount will be the lower of <ul style="list-style-type: none"> <li>▪ The amount of write-down required to cure the Trigger Event <i>pro rata</i> with similar loss absorbing instruments (post cancellation of accrued interest on the Securities and the prior or concurrent write-down or conversion into equity if any prior loss-absorbency instruments) and</li> <li>▪ The amount necessary to reduce the Prevailing Principal Amount of the securities to 1 cent</li> </ul> </li> </ul>
<b>Trigger event</b>	▪ Issuer’s consolidated CET1 Ratio < 5.125% (on a transitional basis)
<b>Return to financial health</b>	<ul style="list-style-type: none"> <li>▪ Gradual write-up<sup>2</sup> to the Original Principal Amount if a positive consolidated net income of Issuer is recorded</li> <li>▪ Fully discretionary write-up and pro rata with other similar instruments</li> <li>▪ Subject to the Maximum Write-up Amount and to the MDA</li> </ul>
<b>PONV</b>	▪ Statutory

1. The applicable banking regulations do not permit purchases in the first 5 years

2. Write-up will be based on the applicable transitional CET1 definition using the Danish Compromise

# KBC demonstrates a very strong capital buffer to trigger...

BUFFER TO TRIGGER POSITION VS. SELECTED AT1 ISSUERS (AT ISSUE)

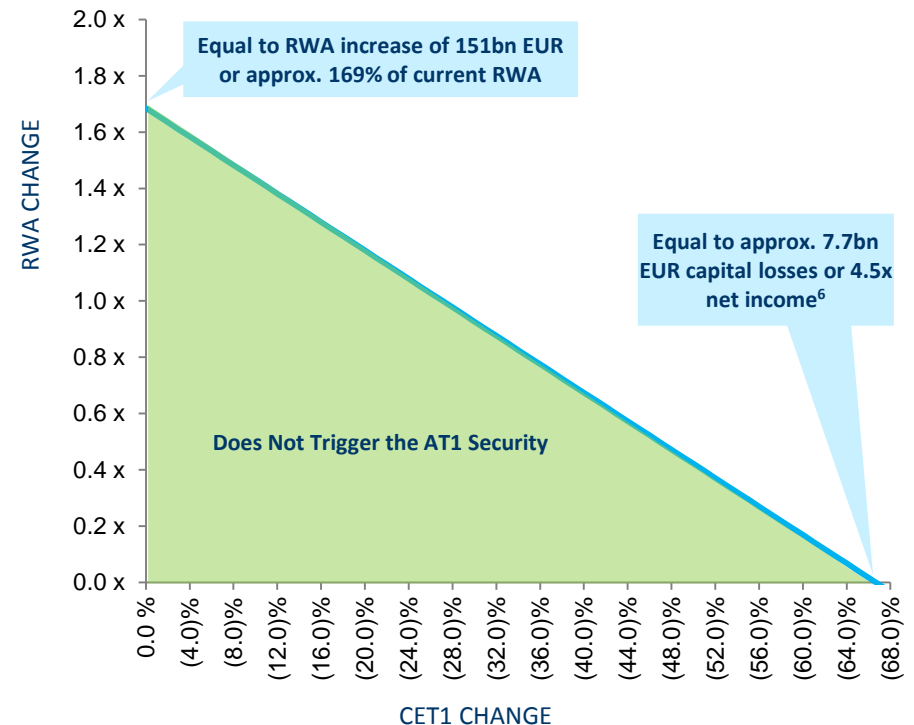


KBC benefits from a large buffer at issue...

buffer at issue	€7.7bn <sup>1</sup>	€8.8bn	€20.1bn	€20.9bn	€28.6bn	€21.0bn	€14.2bn
buffer at issue (% of total assets)	3.2% <sup>1</sup>	2.0%	1.6%	3.5%	2.6%	2.0%	0.8%
buffer at issue / FY 2013 total income <sup>5</sup>	1.0x <sup>1</sup>	1.6x	2.9x	1.0x	3.0x	1.8x	0.4x
2014E net income <sup>6</sup> / Basel 3 RWA	1.9%	1.3%	1.0%	1.0%	1.1%	0.9%	1.1%

... and strong organic capital generation

SIMULATION ANALYSIS<sup>7</sup>



Note: KBC figures adjusted for the impact of the divestment agreements signed for KBC Bank Deutschland and Antwerp Diamond Bank, as well as the repayment of the second instalment of aid received from the Flemish Regional Government. KBC position based on Basel 3 phased-in.

1. Buffer including the 8% 1bn USD Tier 2 CoCo.

2. Based on Basel 2.5 figures.

3. Source: Offering circular and investor presentation of the latest AT1 transaction.

4. Based on estimated phased in ratio as of 01-Jan-2014 at Credit Agricole Group as disclosed in the offering circular. Additional trigger at 5.125% CET1 at Credit Agricole S.A.

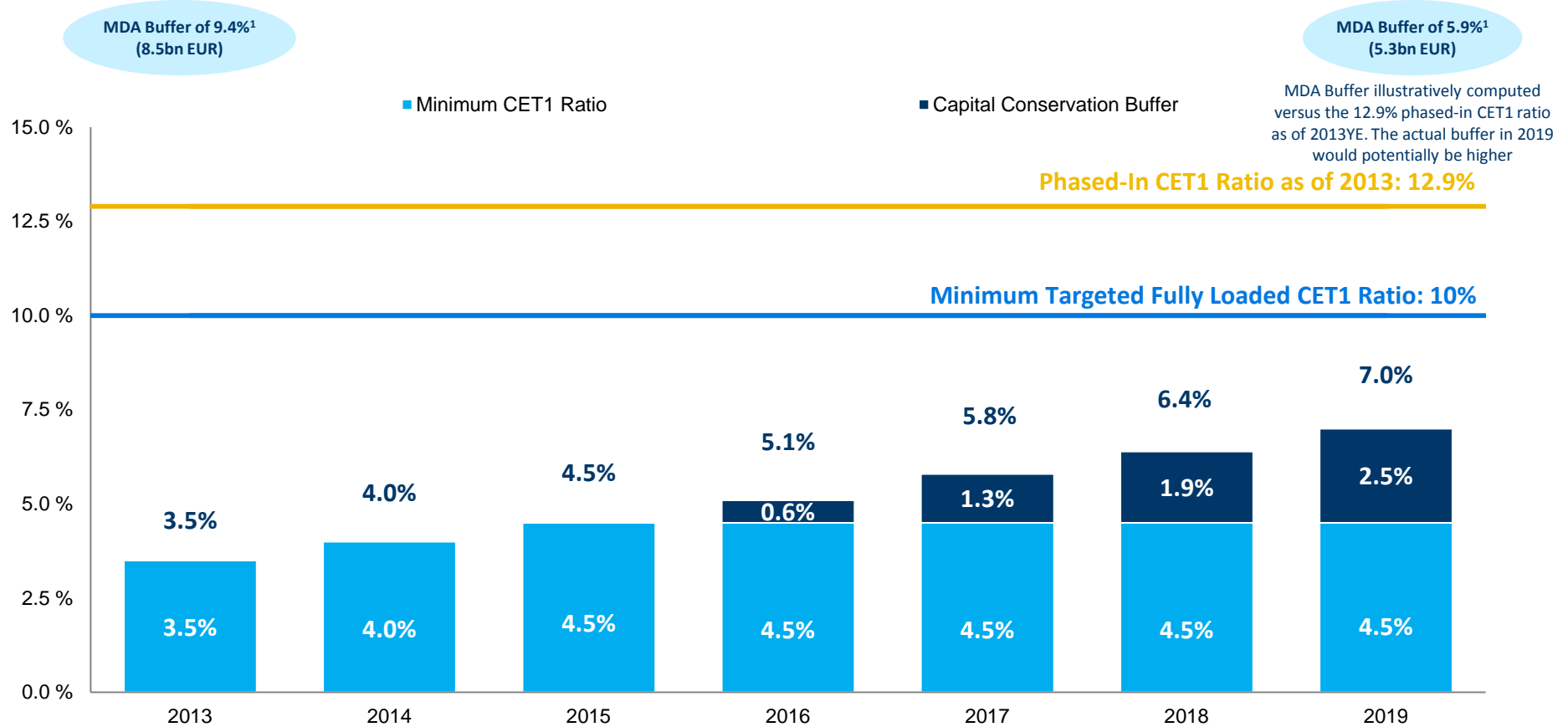
5. Based on annualised net income at issue for Barclays, SocGen and Credit Agricole.

6. Based on 2014E analyst consensus net income estimates.

7. Based on Basel 3 phased-in CET1 and RWAs. Simulation includes the 1.0bn USD 8.0% Tier 2 CoCo.

# ...and to Maximum Distributable Amount (“MDA”) restrictions

BUFFER TO COMBINED BUFFER REQUIREMENT, ASSUMING A STATIC CAPITAL POSITION



Note: Figures adjusted for the impact of the divestment agreements signed for KBC Bank Deutschland and Antwerp Diamond Bank, as well as the repayment of the second instalment of aid received from the Flemish Regional Government.

MDA restrictions are only phased-in starting 2016 and KBC retains the flexibility to allocate the MDA, in the event that it faces any limitations. Based on the minimum CET1 requirement and the capital conservation buffer. A D-SIB buffer might be imposed in the future.

1. Buffer does not include the 8% 1bn USD Tier 2 CoCo: in the unlikely event that KBC’s CET1 ratio were to fall below 7%, the 8% 1bn USD Tier 2 CoCo will be written down thereby increasing the buffer by 0.7bn EUR. MDA calculations will be based on the applicable transitional CET1 definition using the Danish Compromise.

# Mitigating key risks to investors: Distributions

**Given CRD IV requirements, the securities will have fully discretionary coupons and do not include a dividend stopper or dividend pusher feature**

- KBC has not skipped any coupon payments on its publicly held CRD II T1 instruments to date
- KBC management intends to prioritise coupons on AT1 instruments over other discretionary distributions
  - Coupons not expected to be significant in comparison to KBC's total discretionary distributions
- KBC does not anticipate any regulatory restrictions on AT1 coupons with regard to the MDA<sup>1</sup> in the foreseeable future
  - KBC's healthy capital position and earnings generation provide sufficient buffer
  - As of today, KBC has 5.3bn EUR buffer to a fully loaded CET1 requirement of 7%
  - Additionally, the Tier 2 CoCo (issued Jan 2013) will provide further 0.7bn EUR buffer in stress scenario (breach of 7% CET1 ratio)

**Having approved the AT1 issue to strengthen KBC Group's capital base, the KBC Board currently intends to respect to the fullest extent possible the hierarchy of capital instruments when making discretionary coupons**

Note: Figures adjusted for the impact of the divestment agreements signed for KBC Bank Deutschland and Antwerp Diamond Bank, as well as the repayment of the second instalment of aid received from the Flemish Regional Government

1. MDA restriction phased-in from 2016.

# Mitigating key risks to investors: Loss absorption

**If the Consolidated KBC Group CET1 ratio falls below 5.125%, the securities will be written down on a temporary basis**

- The trigger is set at a level of 5.125%, which is permissible under CRD IV and on a transitional basis
- KBC has a strong capital position with transitional CET1 ratio of 12.9%
  - There is currently a capital buffer of 7.8% to trigger as at YE 2013, which represents approx. 7.0bn EUR<sup>1</sup> of buffer
  - Additionally, the Tier-2 CoCo (issued Jan-2013) will provide further 0.7bn EUR buffer in stress scenario (breach of 7% CET1 ratio)
- KBC has opted for a temporary write-down mechanism
  - Allows the securities to be gradually written back up (subject to MDA restrictions) with profits once KBC Group returns to financial health and KBC Group's capital position is above the trigger level
- The securities can only be called at par protecting the investors from zero recovery

**The securities are subject to statutory loss absorption**

- Do not contain any contractual Point of Non-Viability
- Once a resolution regime is in place in Belgium, the Securities could be written down should KBC Group be considered non-viable by the regulator or resolution authority
  - This is similar to other Tier-1 and Tier-2 instruments in the capital structure

Note: Figures adjusted for the impact of the divestment agreements signed for KBC Bank Deutschland and Antwerp Diamond Bank, as well as the repayment of the second instalment of aid received from the Flemish Regional Government

1. Buffer does not include the 8% USD1bn Tier 2 CoCo.

# Investment thesis

- 1. Investor friendly structure with 5.125% trigger and temporary write-down mechanism**
- 2. Very significant buffer to MDA restrictions – approx. 5.9%<sup>1</sup> assuming a static capital position and 2019E fully loaded buffer requirements**
- 3. Substantial buffer of 7.8%<sup>1</sup> to the instrument trigger of 5.125% CET1**
  - Including the 1bn USD Tier 2 CoCo, the buffer to the instrument trigger increases to 8.6%**
- 4. Extremely robust organic capital generation – 1.9% per annum<sup>2</sup>**
- 5. Proven track record of prudent capital management (e.g. shareholder loans (2013), capital increase (2012))**
- 6. AT1 coupon prioritisation and maintenance of capital hierarchy**

1. KBC position based on Basel 3 phased-in figures adjusted for the impact of the divestment agreements signed for KBC Bank Deutschland and Antwerp Diamond Bank, as well as the repayment of the second instalment of aid received from the Flemish Regional Government.

2. Based on consensus estimates for 2014 earnings as per 28<sup>th</sup> January 2014

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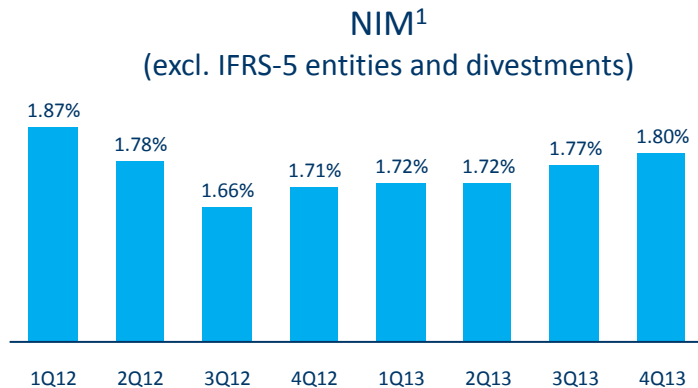
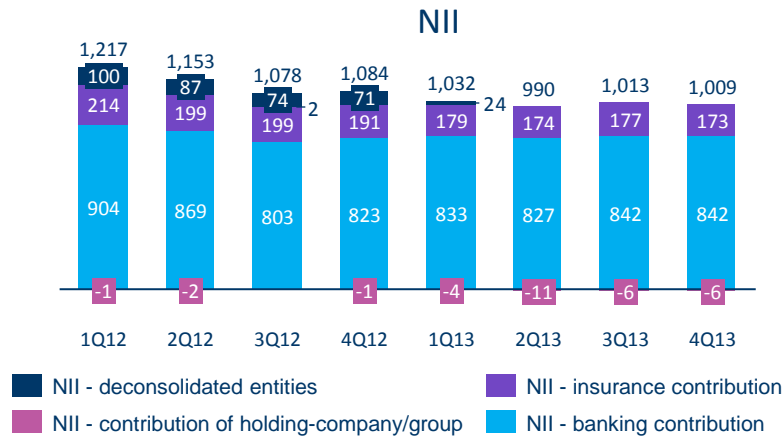
Appendix 1

# Supplementary P&L Information

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# Net interest income and margin



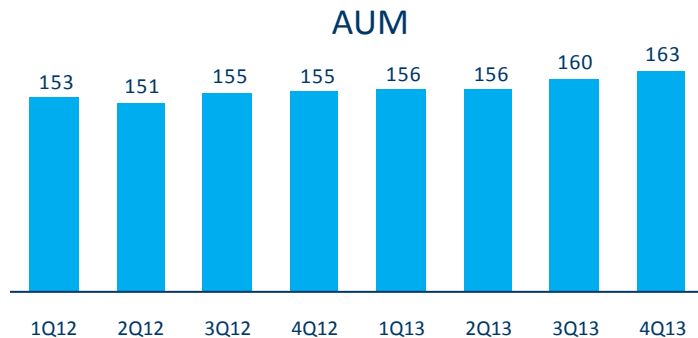
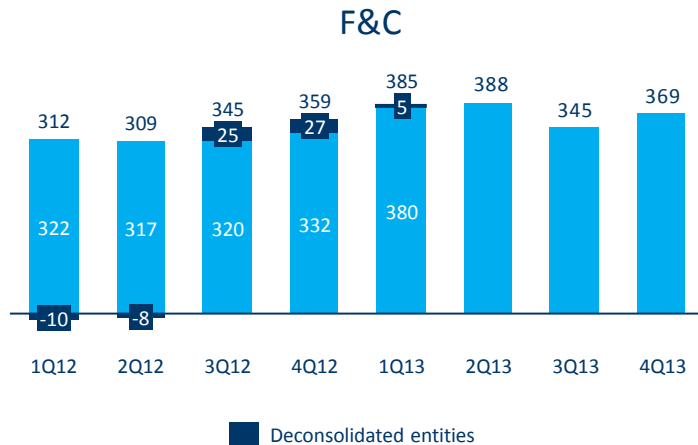
## Net interest income

- Stabilised q-o-q and y-o-y, excluding deconsolidated entities
- Sound commercial margins and lower funding costs more or less offset the negative impact from lower reinvestment yields and the deliberately decreasing loan portfolio at the foreign branches and the legacy Project Finance portfolio at the banking side
- Net interest income at the insurance side continues to suffer from lower reinvestment yields and the shift to unit-linked life insurance products

## Net interest margin (1.80%)

- Up by 3bps q-o-q and 9bps y-o-y
- Q-o-q, sound commercial margins, lower funding costs at KBC Group level (not allocated to specific BUs) and better ALM yield management more than offset the negative impact from lower reinvestment yields

# Net fee and commission income and AUM



## ■ Strong net fee and commission income

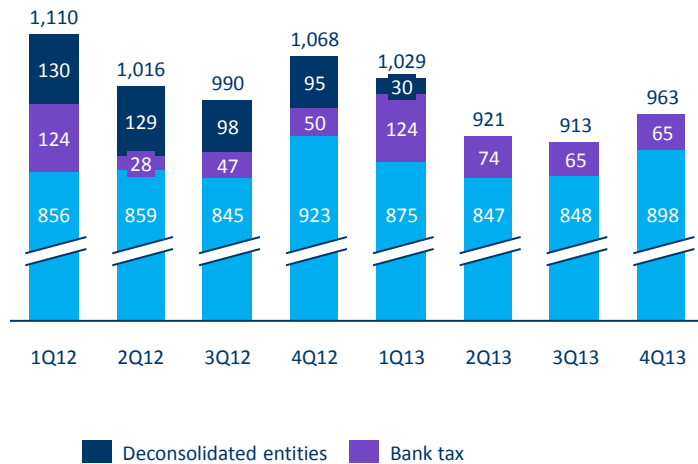
- Increased by 7% q-o-q and 11% y-o-y excluding deconsolidated entities
- Y-o-y increase driven by higher entry and management fees on mutual funds
- Q-o-q increase was mainly the result of higher fees from payment transactions and other fees (mainly fees on investment services and booking fees) recorded in Hungary. In Belgium, significantly higher entry fees on mutual funds thanks to the savings campaign and increased management fees on equity & balanced funds were offset by higher cost charges regarding payment cards, lower commission income from financial services and higher commissions paid to insurance agents (as a result of higher sales of guaranteed interest products)

## ■ Assets under management (163bn EUR)

- Rose by 5% y-o-y owing to net inflows (+1%) and a positive price effect (+4%)
- Up 2% q-o-q as a result of positive price effects

# Operating expenses and cost/income ratio

## OPERATING EXPENSES



### Cost/income ratio (banking) at excellent 52% in FY13

- Driven by the high M2M impact of ALM derivatives, the sale of AFS assets and high other net income
- Adjusted for specific items, the C/I ratio amounted to roughly 54% in FY13
- Operating expenses went down by 1% y-o-y excluding deconsolidated entities, due to the FX effect, some restructuring charges recorded in 4Q12 in the Czech Republic and lower staff expenses in the Belgium BU. This was only partly offset by the financial transaction levy in Hungary and higher staff expenses in Ireland (increased number of FTEs, particularly in the MARS support unit). Excluding all one-off items, operating costs rose by 1% y-o-y
- Operating expenses increased by 5% q-o-q excluding deconsolidated entities due partly to seasonal effects such as traditionally higher marketing and ICT expenses. Excluding all one-off items, operating costs rose by 7% q-o-q

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Appendix 2

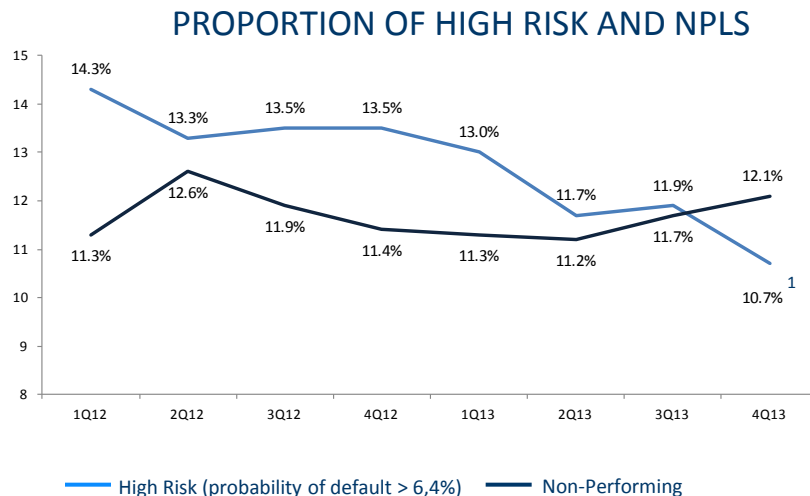
# Selected Credit Exposures

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# Hungary (1)

## HUNGARIAN LOAN BOOK KEY FIGURES AS AT 31 DECEMBER 2013

Loan portfolio	Outstanding	NPL	NPL coverage
SME/Corporate	2.7bn	6.5%	66%
Retail	2.4bn	18.5%	68%
o/w private	2.0bn	20.9%	68%
o/w companies	0.4bn	7.0%	63%
<b>TOTAL</b>	<b>5.1bn</b>	<b>12.1%</b>	<b>67%</b>



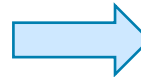
1. Decline in high-risk portfolio (PD8-10) is due to the increasing share of both low-risk (PD1-7) and non-performing (PD11-12) portfolios

- 4Q13 **net result** at the K&H Group amounted to 16m EUR including impact of reassessment of loan portfolio (-21m EUR pre-tax and -17m EUR post-tax)
- YTD net result** amounted to 66m EUR including
  - 'regular' bank tax (-43m EUR post-tax) in 1Q13
  - the additional one-off FTL-related charge (-22m EUR post-tax) in 2Q13
  - impact of reassessment of loan portfolio (-17m EUR post-tax) in 4Q13
- Loan loss provisions** amounted to 43m EUR in 4Q13 including pre-tax impact of 21m EUR following reassessment of loan portfolio (3Q13: 12m EUR, FY13: 76m EUR)
- The **credit cost ratio** amounted to 1.50% in FY2013 (versus 0.78% in FY2012), excluding the impact of reassessing the portfolio it would have been 1.08%
- NPL (PD11-12)** increased to 12.1% in 4Q13 from 11.7% in 3Q13, due mainly to a continuous rise in NPL in retail
  - share of PD 10-12 exposure was 15.4% in 4Q13 (after reassessment)

# Hungary (2) Loan book reassessment

Mortgage loan portfolio at end 3Q13

PD	Exposure	Impairment	Cover %
PD 1-8	1 078	4	0.4%
PD 9	368	28	7.6%
PD 10	0	0	-
PD 11 -12	350	179	51.1%
<b>TOTAL PD1-12</b>	<b>1 796</b>	<b>211</b>	



131m EUR to PD10



Mortgage loan portfolio at end 4Q13 (after reassessing loan book)

PD	Exposure	Impairment	Cover %
PD 1-8	1 071	4	0.4%
PD 9	205	9	4.4%
PD 10	131	35	26.7%
PD 11 -12	363	186	51.2%
<b>TOTAL PD1-12</b>	<b>1 769</b>	<b>233</b>	

22m EUR, 18m EUR of which impairment charges following reassessment of loan book

Amounts in m EUR

- **K&H Bank reassessed its loan book in 4Q13**
- As a result, 131m EUR performing restructured mortgage loans were moved from PD 9 to PD 10
- This resulted in an additional impairment of 18m EUR on mortgage portfolio
- **For lease and unsecured consumer credit:** extra impairment of 3m EUR
- **In total**, this led to an additional impairment of **21m EUR** in 4Q13
- **Cover ratios:**
  - total impairments (incl. IBNR) / PD11-12 exposure: 64% for mortgage portfolio (and 67% for total portfolio)
  - total impairments (incl. IBNR) / PD10-12 exposure:
    - 59% for mortgage portfolio (and 60% for total portfolio) before reassessment and
    - 47% for mortgage portfolio (and 53% for total portfolio) after reassessment (due to the combined effect of (i) a higher cover ratio for previously impaired exposure and (ii) a relatively lower cover ratio for newly impaired exposure in view of their inherently better risk characteristics)

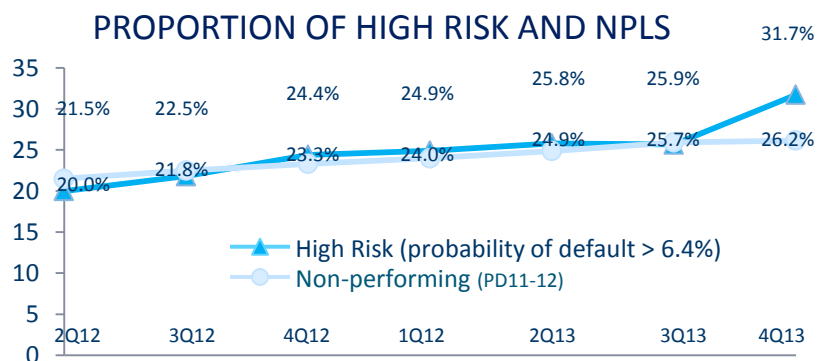
# Ireland (1)

## IRISH LOAN BOOK KEY FIGURES AS AT 31 DECEMBER 2013

LOAN PORTFOLIO	OUTSTANDING	NPL	NPL COVERAGE
Owner occupied mortgages	9.1bn	19.9%	55% <sup>1</sup>
Buy to let mortgages	3.0bn	34.7%	65% <sup>1</sup>
SME /corporate	1.5bn	23.7%	123%
Real estate investment	1.2bn	31.2%	79%
Real estate development	0.5bn	88.7%	78%
Total	15.3bn	26.2%	68% <sup>1,2</sup>

1. The total NPL coverage ratio amounted to 73% at the end of 4Q13 (54% in 3Q13) taking into account the adjustments for the Mortgage Indemnity Guarantee and Reserved Interest (62% for owner occupied mortgages and 71% for buy to let mortgages, respectively)

2. NPL coverage ratio calculated under the current definition (NPL = PD 11 & 12). If we apply the new definition (NPL = PD 10, 11 & 12), the NPL coverage ratio would amount to 37%



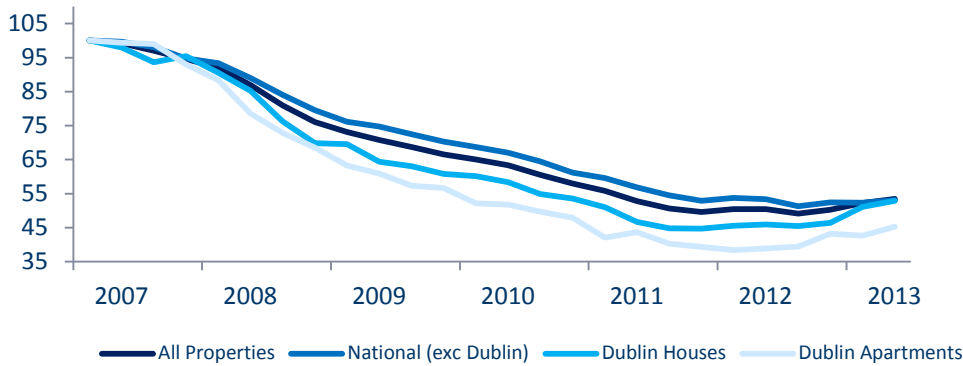
The High Risk portion of loans increased significantly in 4Q13 due to the reassessment of the loan book

- **Loan loss provisions** in 4Q13 of 773m EUR (87m EUR in 4Q12). A significant increase in the quarter, primarily as a result of the reassessment of the KBCI loan book in light of the EBA guidelines issued in October 2013 and the Central Bank of Ireland Impairment Provisioning Guidelines issued May 2013. Net loss in 4Q13 was **766m EUR** (-67m EUR in 4Q12)
- **Signs of an improvement in Irish economic conditions emerged** in the latter part of 2013, with rising employment and better consumer sentiment. Some further improvement is expected to build gradually through 2014
- A more positive trend in transactions and prices in the **residential property market** became established as 2013 progressed. National prices ended the year 6.4% higher, primarily led by strong gains in Dublin of 15.3% over the year, contrasting with a 0.4% decrease in the non-Dublin area. Recent evidence of a turnaround in the **commercial** property market is expected to continue in 2014
- KBCI is proactively engaging with those customers who are experiencing financial difficulty and is implementing its long term Mortgage Arrears Resolution Strategy. As part of this, **KBCI has met the 4Q public target** set by the Central Bank of Ireland
- Continued **successful retail deposit campaign** with gross retail deposit levels increased by c.0.8bn EUR since end 2012 to 2.9bn EUR at end 4Q13 and approx. 6 000 new customer accounts opened in the quarter. **Demand for mortgage products continues to increase** with rising consumer confidence and increased brand awareness
- Following the launch of **personal current accounts** in September 2013, KBCI will shortly introduce complementary consumer finance products, in the form of Credit Cards and Personal Loans. Customer growth is being driven by an expanding digitally led distribution model supported by selective new office locations
- **Local tier-1 ratio** of 12.2% at the end of 4Q13
- Going forward, loan loss provisions are expected to be in the range of 150m-200m EUR for FY14 and 50m-100m EUR for each of FY15 and FY16. Profitability expected from 2016 onwards
- The current definition of Non Performing loans (NPL) being PD11-12 will be reviewed in 2014 in the context of the draft October 2013 EBA paper and May 2013 Central Bank of Ireland Impairment Provisioning and Disclosure Guidelines. Based on this reviewed definition, the NPL coverage ratio will drop substantially

# Ireland (2) Key indicators show signs of stabilisation

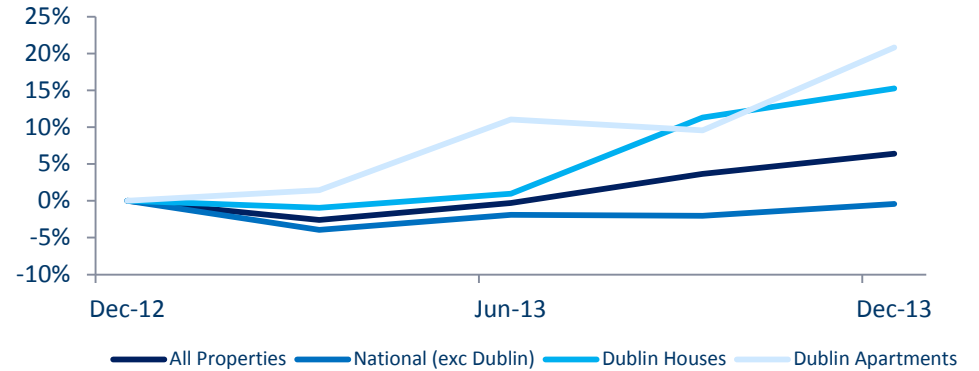
## RESIDENTIAL PROPERTY PRICES SHOWING CONTINUED SIGNS OF STABILISATION

% Change in Property Price - From Peak



Source: Irish Residential Property Prices - CSO Index

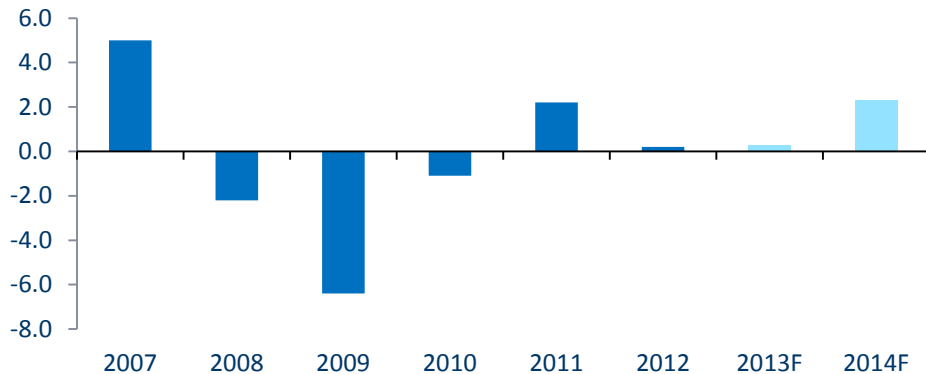
% Change in Property Prices - 2013 Only



Source: Irish Residential Property Prices - CSO Index

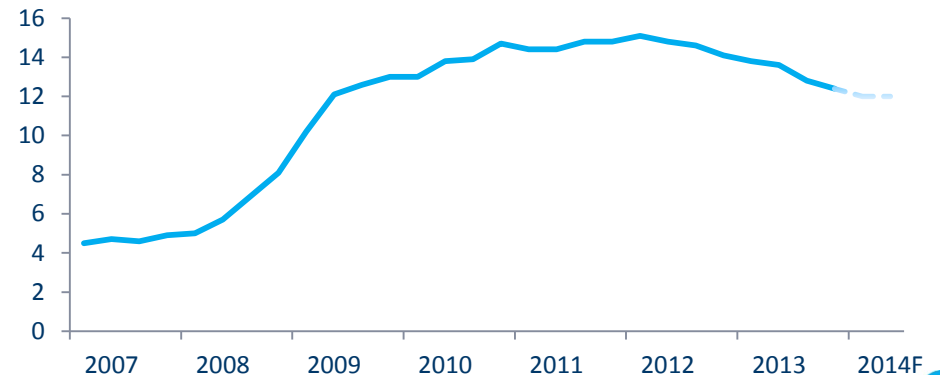
## CONTINUING TENTATIVE SIGNS OF GDP GROWTH

GDP %



## UNEMPLOYMENT RATE DECREASED SLIGHTLY IN 2013

% Unemployment Rate

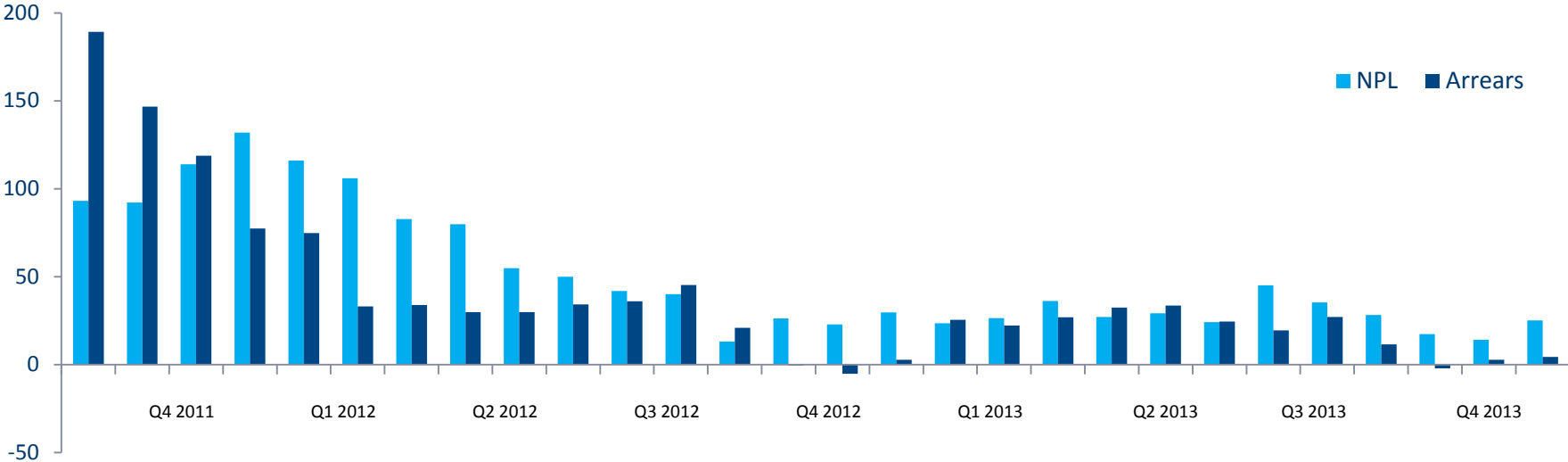




# Ireland (3) Key indicators show tentative signs of stabilisation

## KBC IRELAND - DECREASING RESIDENTIAL MORTGAGE ARREARS & NPL

Arrears and NPL Trend (rolling 3 month average, EUR m)



# Ireland (4) Homeloans portfolio

3Q13

	PD	Exposure	Impairment	Coverage %
Performing	PD 1-8	6 711	16	0.2%
	Of which: Without restructure	5 984		
	Of which: In live restructure	817		
	PD 9	2 391	125	5.2%
	Of which: Without restructure	663		
	Of which: In live restructure	1 727		
NPL	PD 10	273	78	28.6%
	PD 11	2 507	710	28.3%
	PD 12	310	155	49.9%
	<b>Total PD1-12</b>	<b>12 192</b>	<b>1 084</b>	
	Total impairment / NPL exposure			38.5%
	Total impairment / NPL exposure (taking MIG and RI into Account)			44.8%

4Q13

	PD	Exposure	Impairment	Coverage %
Performing	PD 1-8	5 594	18	0.3%
	Of which: Without restructure	5 566		
	Of which: In live restructure	28		
	PD 9	1 259	91	7.2%
	Of which: Without restructure	1 016		
	Of which: In live restructure	243		
NPL	PD 10	2 413	563	23.3%
	PD 11	2 491	806	32.4%
	PD 12	368	192	52.2%
	<b>Total PD1-12</b>	<b>12 125</b>	<b>1 670</b>	
	Total impairment / NPL exposure			58.4%
	Total impairment / NPL exposure (taking MIG and RI into Account)			65.4%

+2.1bn EUR  
to PD 10

Amounts in m EUR

+586m EUR increase in accumulated impairment, of which +563m EUR additional charge through P/L

- **2.1bn EUR** of restructured mortgage loans moved **from PD 1-9 (Performing) to PD 10 (Performing, but impaired)**
- The subsequent recalibration of the Probability of Default Model resulted in a significant shift in exposures from the PD1-8 to the PD9 portfolio
- **Only 0.3bn EUR** of loans in Live restructure are left in PD 1-9

# Ireland (5) Corporate loan portfolio

3Q13

	PD	Exposure	Impairment	Coverage %
Perform.	PD 1-8	1 111	4	0.4%
	PD 9	358	13	3.5%
	PD 10	637	193	30.3%
NPL	PD 11	491	238	48.4%
	PD 12	708	443	62.6%
	<b>Total PD1-12</b>	<b>3 305</b>	<b>891</b>	
Total impairment / NPL exposure			74.3%	

Amounts in m EUR

+0.26bn EUR  
in PD 10 →

4Q13

	PD	Exposure	Impairment	Coverage %
Perform.	PD 1-8	1 050	24	2.3%
	PD 9	72	11	14.9%
	PD 10	895	346	38.7%
NPL	PD 11	482	231	48.0%
	PD 12	656	439	66.9%
	<b>Total PD1-12</b>	<b>3 155</b>	<b>1 052</b>	
Total impairment / NPL exposure			92.4%	

+161m EUR increase in accumulated impairment, of which +210m EUR additional charge through P/L

- Due to a more prudent outlook on future cashflows and collateral values (given the slower than expected recovery in Ireland), **0.3bn EUR** corporate loans were reclassified **from PD 9 to PD 10** and the impairments on impaired loans were increased
- An impairment charge of 210m EUR was recognised on the Corporate portfolio in 4Q13. Offsetting reductions of 49m EUR in the accumulated impairment included 44m EUR of write-offs relating to exited loans

# Net CDO exposure significantly reduced over 2013

IN BN EUR	NET CDO EXPOSURE	OUTSTANDING MARKDOWNS
<ul style="list-style-type: none"> <li>■ CDO exposure protected with MBIA</li> <li>■ Other CDO exposure</li> </ul>	5.3	-0.1
<b>TOTAL</b>	<b>6.3</b>	<b>-0.2</b>

**Reduction of 9.2bn EUR in net exposure in 2013** owing mainly to the collapsing of several CDOs.

Please note that the net CDO exposure excludes all expired, unwound, de-risked or terminated CDO positions and is after settled credit events

REMINDER: CDO exposure largely covered by a State guarantee

**CDO exposure will continue to be viewed in an opportunistic way:** we will reduce further if the net negative impact is limited (taking into account the possible impact on P&L, the value of the State guarantee and the reduction in RWA)

**In this context, we already collapsed one CDO in 1Q14** (which will lead to a decrease in exposure of roughly 2bn EUR and a decrease in RWA of roughly 0.7bn EUR)

**P&L sensitivity decreased by 188m EUR over 2013** following collapses and de-risking activities in 1Q13 and 2Q13, and the tightening of the credit spreads for the names underlying the deals

Note that in 2Q13, the provision rate for MBIA was lowered from 80% to 60% after improvements in its creditworthiness

NEGATIVE P&L IMPACT<sup>1</sup> (m EUR) OF A 50% WIDENING IN CORPORATE AND ABS CREDIT SPREADS

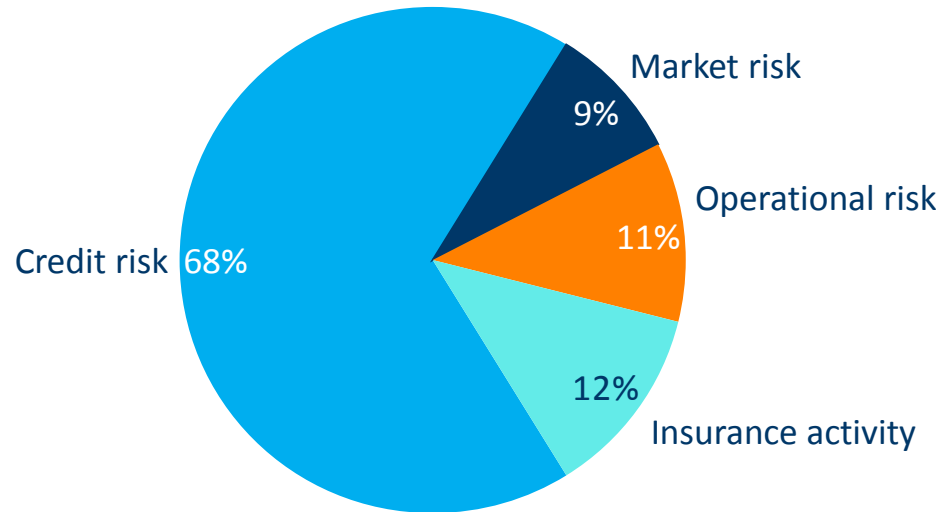


1. Taking into account the guarantee agreement with the Belgian State

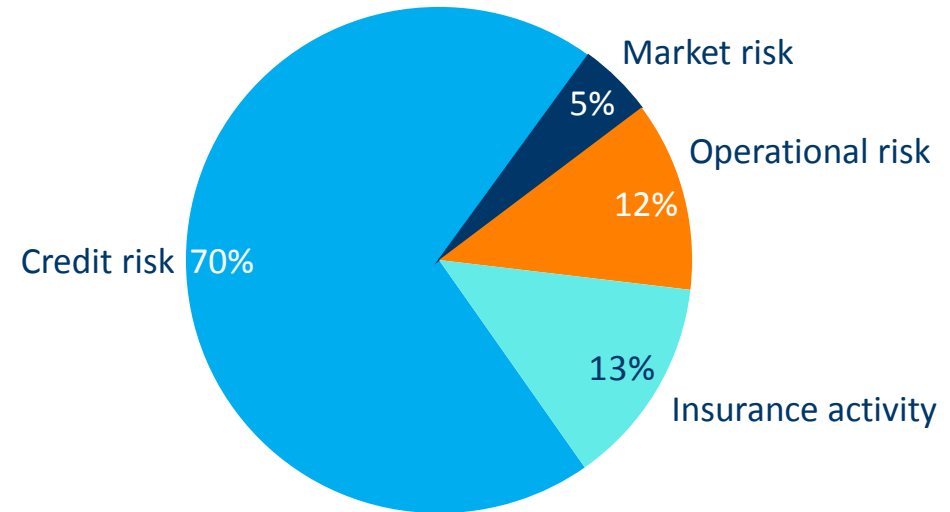
# Limited trading activity at KBC Group

## BREAKDOWN BY RWA

31-12-2012



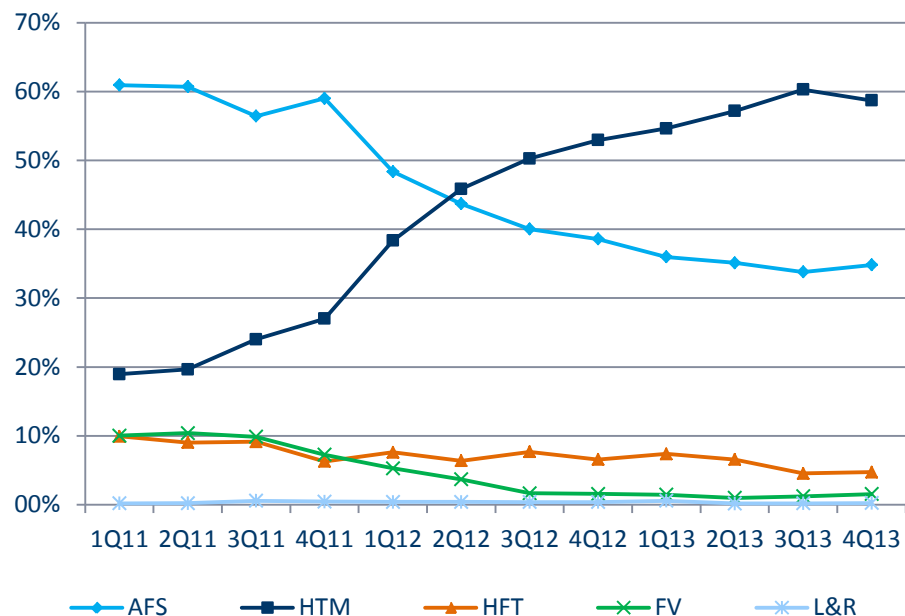
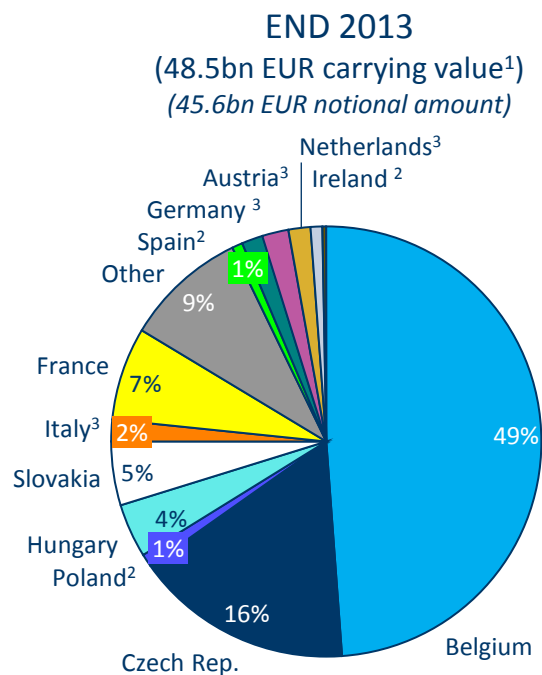
31-12-2013



Traditional dealing rooms, Brussels by far the largest, focus mainly on trading in interest rate instruments and for client-related business. Abroad, dealing rooms focus primarily on providing customer service in money and capital market products, on funding local bank activities and engage in limited trading for own account in local niches.

# Government bond portfolio KBC Group – Carrying value

- Carrying value of 48.5bn EUR in government bonds (excl. trading book) at end of 2013, primarily as a result of a significant excess liquidity position and the reinvestment of insurance reserves into fixed-income instruments
- Carrying value of GIIPS exposure amounted to 1.7bn EUR at end of 2013
- Reclassification of the government bond portfolio from available-for-sale to held-to-maturity



1. Carrying value is the amount at which an asset [or liability] is recognised: for those not valued at fair value this is after deducting any accumulated depreciation (amortisation) and accumulated impairment losses thereon, while carrying amount is equal to fair value when recognised at fair value

2. 1%

3. 2%

Appendix 3

# Further Details on Proposed Transaction









# Transaction summary

Issuer	<ul style="list-style-type: none"> <li>▪ KBC Group NV (“Issuer”)</li> </ul>
Instrument	<ul style="list-style-type: none"> <li>▪ Undated Deeply Subordinated Additional Tier 1 Fixed Rate Resettable Callable Securities (“Securities”)</li> </ul>
Ranking	<ul style="list-style-type: none"> <li>▪ Direct, unconditional, unsecured and deeply subordinated obligations of the Issuer</li> <li>▪ Senior only to ordinary shares of the issuer and any other instrument ranking <i>pari passu</i> with such ordinary shares or otherwise junior to the Issuer's obligors under the securities</li> </ul>
Issuer Ratings	<ul style="list-style-type: none"> <li>▪ Baa1/A-/A- (Moody's, S&amp;P, Fitch)</li> </ul>
Instrument Rating	<ul style="list-style-type: none"> <li>▪ <b>Expected to be rated BB by S&amp;P and BB by Fitch</b></li> </ul>
Currency / Size	<ul style="list-style-type: none"> <li>▪ EUR [●]bn</li> </ul>
Maturity	<ul style="list-style-type: none"> <li>▪ <b>Perpetual</b></li> </ul>
Issuer Call Option	<ul style="list-style-type: none"> <li>▪ Callable in Year 5 (“First Call Date”) and every interest payment date thereafter, at the Prevailing Principal Amount plus accrued interest, but only if the Prevailing Principal Amount of each Security is equal to its Original Principal Amount and subject to regulatory approval (if required)</li> <li>▪ “Prevailing Principal Amount” means, in respect of a Security at any time, the Original Principal Amount of such Security as reduced by any Principal Write-down of such Security (on one or more occasions) at or prior to such time pursuant to the Principal Write-down and Principal Write-up Condition and, if applicable following any Principal Write-down, as subsequently increased by any Principal Write-up of such Security (on one or more occasions) at or prior to such time pursuant to the Principal Write-down Condition and the Principal Write-up Condition</li> </ul>
Early Redemption Events	<ul style="list-style-type: none"> <li>▪ Callable at any time following a Tax (gross up or deductibility) or Regulatory Event at the then Prevailing Principal Amount plus accrued interest, but only if the Prevailing Principal Amount of each Security is equal to its Original Principal Amount and] subject to regulatory approval (if required)</li> <li>▪ A “Regulatory Event” shall occur if there is a change (or prospective change which the Lead Regulator considers to be sufficiently certain) in regulatory classification of the Securities that has resulted or would be likely to result in them being fully excluded from the Additional Tier 1 Capital of the Issuer</li> </ul>
Coupon	<ul style="list-style-type: none"> <li>▪ Fixed rate of [●]% per annum until (but excluding) the First Call Date</li> <li>▪ From (and including) the First Call Date, reset every 5 years to a fixed rate based on the then prevailing 5-year EUR mid-swap rate + a margin of [ ] bps</li> <li>▪ Payable quarterly</li> </ul>
Coupon Cancellation	<ul style="list-style-type: none"> <li>▪ Non-cumulative; at full discretion of the Issuer</li> <li>▪ Mandatory cancellation if coupon exceeds the distributable items or Maximum Distributable Amount (“MDA”)</li> </ul>
Principal Write-down	<ul style="list-style-type: none"> <li>▪ If Trigger Event occurs, the Issuer shall first irrevocably cancel all interest accrued on each Security up to (and including) the Trigger Event Write-down Date (whether or not the same has become due at such time); and secondly irrevocably reduce the then Prevailing Principal Amount of each Security by the relevant Write-down Amount. The write-down amount will be the lower of (i) the amount of write-down pro rata with other similar loss-absorbing instruments (based on the then prevailing principal amount of each similar loss absorbing instrument) and that together with the prior or concurrent write-down or conversion into equity of the entire (save for any one-cent. floor) outstanding principal amount of any prior loss-absorbing instrument that would be sufficient to restore the Issuer's consolidated CET1 ratio to 5.125% or (ii) the amount necessary to reduce the Prevailing Principal Amount to one cent of the securities</li> </ul>
Trigger Event	<ul style="list-style-type: none"> <li>▪ “Trigger Event” will occur if the Issuer's consolidated CET1 Ratio as of any Quarterly Financial Period End Date or Extraordinary Calculation Date, is less than 5.125% (on a transitional basis)</li> </ul>
Return to Financial Health (“Principal write-up”)	<ul style="list-style-type: none"> <li>▪ Gradual write-up<sup>1</sup> to the Original Principal Amount if a positive consolidated net income of Issuer is recorded, at the Issuer's sole discretion, pro rata with other similar instruments (based on the then prevailing principal amount of each similar instrument), subject to the Maximum Write-up Amount and subject to the MDA</li> <li>▪ The maximum write-up amount means the consolidated net income of the Issuer multiplied by the ratio of the original principal amount of all written-down Additional Tier 1 instruments to the total Tier-1 Capital of the Issuer</li> </ul>
PONV	<ul style="list-style-type: none"> <li>▪ <i>In respect of the Status of the Securities Condition, reference is made to statutory loss absorption as more fully described in the risk factors entitled “Loss absorption at the point of non-viability”, “The principal amount of the Securities may be reduced (Written Down) to absorb losses” and “Change of Law”</i></li> </ul>
Governing Law	<ul style="list-style-type: none"> <li>▪ English law, save for provisions relating to form, status, meetings and modification, which will be governed and construed in accordance with Belgian law</li> </ul>
Denominations	<ul style="list-style-type: none"> <li>▪ EUR 100,000 per Security +1k increments (“Original Principal Amount”)</li> </ul>
Listing	<ul style="list-style-type: none"> <li>▪ Euronext Brussels</li> </ul>

1. Write-up will be based on the applicable transitional CET1 definition using the Danish Compromise



# Relative overview of the proposed structure and buffers

	 BARCLAYS	 SOCIETE GENERALE	 CREDIT AGRICOLE	 BBVA	 Santander	 Danske Bank	 KBC (T2 CoCo)	 KBC (AT1)
<b>Date</b>	13-Nov-2013 / 04-Dec-2013	29-Aug-2013 / 12-Dec-2013	15-Jan-2014	11-Feb-2014	05-Mar-2014	05-Mar-2014	18-Jan-2013	[•]
<b>Coupon</b>	8.250% / 8.000%	8.250% / 7.875%	7.875%	7.000%	6.250%	5.750%	8.000%	[•]%
<b>Type</b>	PerpNC5 / PerpNC7	PerpNC5 / PerpNC10	PerpNC10	PerpNC5	PerpNC5	PerpNC6	10NC5	PerpNC5
<b>Size &amp; Currency</b>	\$2,000m / €1,000m	\$1,250m / \$1,750m	\$1,750m	€1,500m	€1,500m	€750m	\$1,000m	€[•]m
<b>Inst. rating (M/S/F)</b>	- / B+ / BB+	Ba3 / BB+ / BB	- / BB+ / BB+	- / - / BB-	Ba2 / - / -	- / BB+ / BB+	- / BB+ / -	[- / BB / BB]
<b>Capital treatment</b>	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 1	Tier 2	Tier 1
<b>Offer format</b>	SEC and Reg-S	Regs / 144A / Reg-S	144A / Reg-S	Reg-S	Reg-S	Reg-S	Reg-S	Reg-S
<b>Min. denoms.</b>	\$200k x \$1k / €200k x €1k	\$200k x \$1k	\$200k x \$1k	€200k x €200k	€100k x €100k	€100k x €1k	\$200k x \$200k	€100k
<b>Coupon structure</b>	Reset after 5 / 7 years	Reset after 5/10 years	Reset after 5 years	Reset after 5 years	Reset after 5 years	Reset after 6 years	Reset after 5 years	Reset after 5 years
<b>Coupon cancellation / deferral</b>	No step-up	No step-up	No step-up	No step-up	No step-up	No step-up	No step-up	No step-up
<b>Issuer call</b>	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative	Discretionary, non-cumulative
<b>Principal loss absorption</b>	Conversion into shares on: Fully Loaded Basel III / CRD IV CET1 ratio < 7.000 %	Temporary Write-down at 5.125% EBA CT1 Ratio (and 5.125% CET1 after 1 Jan 2014) Based on phased in Basel III Common Equity Tier 1 Ratio	Temporary Write-down Credit Agricole Group < 7.000% CET1 Ratio CASA < 5.125% CET1 Based on phased in CRD IV Common Equity Tier 1 Ratio	Conversion into shares on CET1 ratio < 5.125 %	Conversion into shares on CET1 < 5.125 %	Temporary Write-down at 7.00% CET1 Based on phased in Basel III Common Equity Tier 1 Ratio	Permanent Write-down at 7% CET1 ratio Based on phased in Basel III Common Equity Tier 1 Ratio	Temporary Write-down at 5.125% CET1 ratio Based on phased in CRD IV Common Equity Tier 1 Ratio
<b>Conversion ratio and clawback</b>	2/3 of spot share price at time of pricing Clawback	NA	NA	Floored at approx. 51% No clawback	Prevailing share price floored at 4.34 EUR	NA	NA	NA
<b>Non-viability loss absorption</b>	No Contractual acknowledgement of the UK bail-in power	No Risk factor regarding statutory framework	No Risk factor regarding statutory framework	No Risk factor regarding statutory framework	No Risk factor regarding statutory framework	No Risk factor regarding statutory framework	No Risk factor regarding statutory framework	No Risk factor regarding statutory framework
<b>Capital buffer at issue (buffer to trigger)<sup>2</sup></b>	9.6% 2.6% 7.0%	11.6% <sup>2,3</sup> 6.5% 5.1%	CA Group <sup>4</sup> 11.0% CASA <sup>4</sup> 8.3% 4.0% 7.0% 3.2% 5.1%	11.6% <sup>3</sup> 6.5% 5.1%	10.5% 5.3% 5.1%	14.7% <sup>3</sup> 7.7% 7.0%	12.7% <sup>5</sup> 5.7% 7.0%	12.9% <sup>6</sup> 7.8% 5.1%

1. Triggers include 1) CET1 ratio of the Bank or the Bank Group falling below 5.125%, 2) EBA CT1 ratio of the Bank Group falling below 7.000%, 3) Capital Principal and/or EBA CT1 ratios (if necessary) of the Bank Group falling below 7.000% and 4) Tier 1 ratio of the Bank or the Bank Group falling below 6.000%. The issuance qualified as core capital for the Bank of Spain  
Based on the latest issuance

2. Basel 2.5 CT1

3. Basel 3 phased-in target as of 01-Jan-2014

4. Basel II 9M12 pro forma CT1 includes 1) the impact of the signed agreements for the divestment of Absolut Bank, NLB and a full exit of Kredyt Bank, 2) the impact of the capital increase and the sale of treasury shares and 3) the reimbursement of the remaining EUR 3bn Federal State aid (+ 15% penalty premium)

5. Basel III phased-in adjusted for the impact of the divestment agreements signed for KBC Bank Deutschland and Antwerp Diamond Bank, as well as the repayment of the second instalment of aid received from the Flemish Regional Government

6. Basel III phased-in adjusted for the impact of the divestment agreements signed for KBC Bank Deutschland and Antwerp Diamond Bank, as well as the repayment of the second instalment of aid received from the Flemish Regional Government

# Details of existing Tier-1 securities

## EXISTING TIER-1 ISSUES FROM KBC BANK

	Tender Offer Organised in September 2009					
	KBC Bank Funding Trust II	KBC Bank Funding Trust III	KBC Bank Funding Trust IV	KBC Bank	KBC Bank NV	KBC Bank NV
<b>Amount issued</b>	EUR 280,000,000	USD 600,000,000	EUR 300,000,000	GBP 525,000,000	<b>EUR 1,250,000,000</b>	<b>EUR 700,000,000</b>
<b>Tendered</b>	EUR 161,300,000	USD 431,400,000	EUR 179,200,000	GBP 480,500,000		
<b>Net amount</b>	<b>EUR 118,700,000</b>	<b>USD 168,600,000</b>	<b>EUR 120,800,000</b>	<b>GBP 44,500,000</b>		
<b>ISIN</b>	XS0099124793	USU2445QAA68 / US48239AAA79	US48239FAA66 / USU2445TAA08	BE0119284710	BE0934378747	XS0368735154
<b>First call date</b>	30/09/2009	02/11/2009	10/11/2009	19/12/2019	14/05/2013	27/06/2013
<b>Initial coupon</b>	6.88%	9.86%	8.22%	6.20%	8.00%	8.00%
<b>Step-up coupon</b>	3m euribor + 300bps	3m usd libor + 405bps	3m usd libor + 405bps	3m GBP libor +193%	no step-up	no step-up
<b>First (next) call date</b>	30/06/2014	02/05/2014	10/05/2014	19/12/2019	14/05/2014	27/06/2014
<b>ACPM</b>	-	-	-	Yes	Yes	Yes
<b>Dividend stopper</b>	-	-	-	Yes	Yes	Yes
<b>Conversion into PSC</b>	-	-	-	Yes	Yes	Yes
<b>Trigger</b>	-	-	-	Supervisory Event or general "concurus creditorum"	Supervisory Event or general "concurus creditorum"	Supervisory Event or general "concurus creditorum"

**Dividend payments**

Dividends are only payable with respect to any Dividend Period if, and to the extent that, the Dividends for the corresponding Dividend Period are declared (or deemed declared for the purposes, and subject to the conditions of the Bank Guarantee or Holding Guarantee) on the securities owned by the Trust (together with the aforementioned guarantees, the assets of the Trust). Dividends will be paid to the extent that the Trust has funds available for the payment of such Dividends from its assets.

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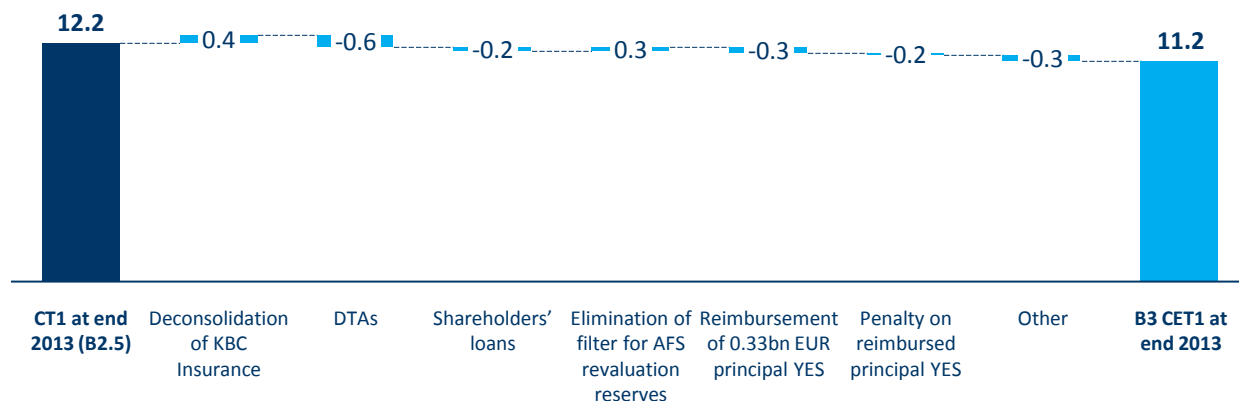
Appendix 4

# Further Details on Capital

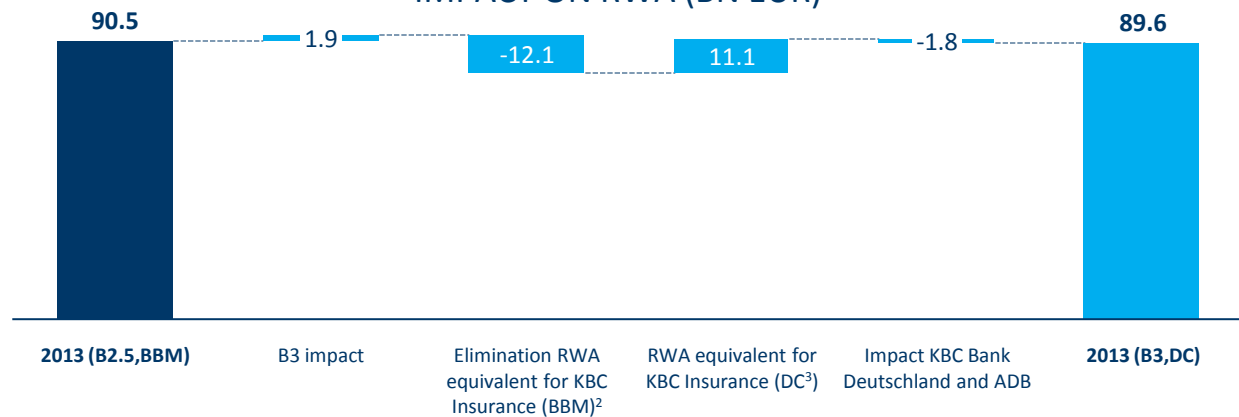
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# Common equity at end 2013 pro forma Fully loaded B3<sup>1</sup> based on Danish Compromise

B3 IMPACT AT NUMERATOR LEVEL (BN EUR)



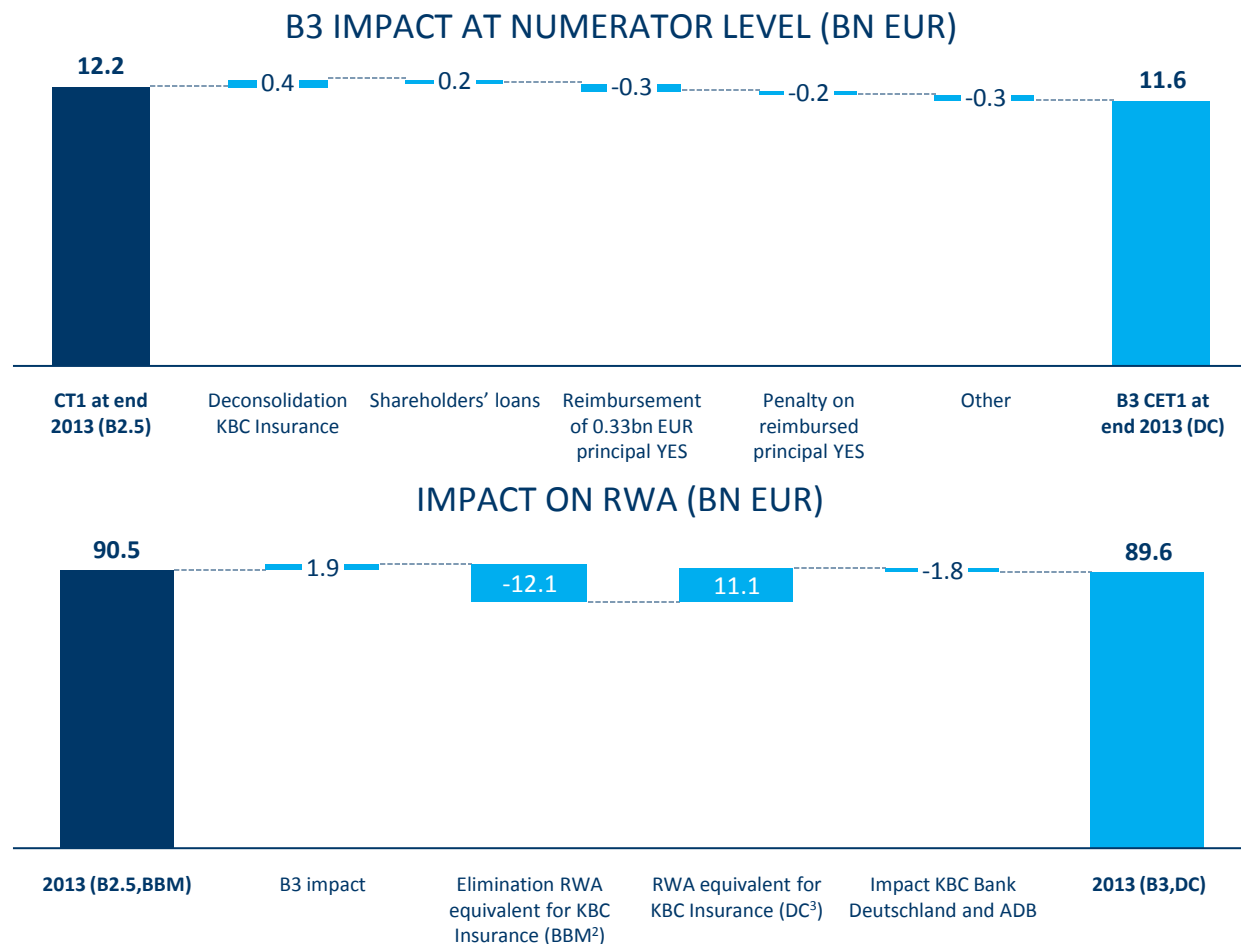
IMPACT ON RWA (BN EUR)



- Pro forma fully loaded B3 common equity ratio of approx. 12.5% at end 2013 based on Danish Compromise (DC)
- Announced intention to maintain a fully loaded common equity ratio of minimum 10% as of 1 January 2013

- With remaining State aid included in CET1 as agreed with local regulator
- RWA equivalent for KBC Insurance based on BBM: required solvency capital divided by 8%
- RWA equivalent for KBC Insurance based on DC: book value of KBCI multiplied by 370%

# Common equity at end 2013 pro forma Phased B3<sup>1</sup> based on Danish Compromise

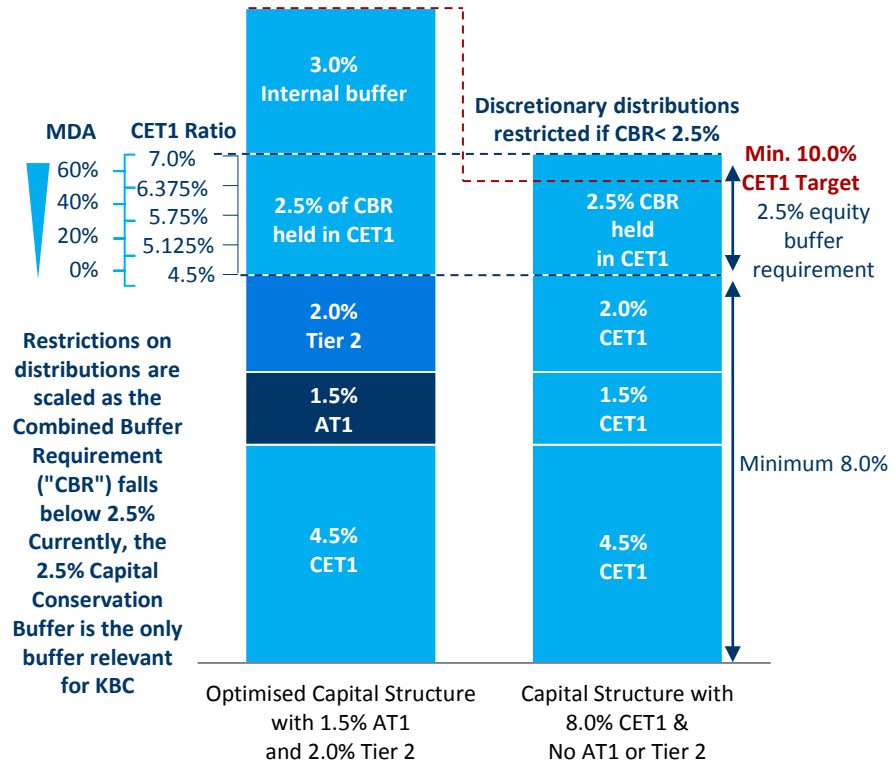


- Phased B3 common equity ratio of approx. 12.9% at end 2013 based on Danish Compromise (DC)

1. With remaining State aid included in CET1 as agreed with local regulator  
 2. RWA equivalent for KBC Insurance based on BBM: required solvency capital divided by 8%  
 3. RWA equivalent for KBC Insurance based on DC: book value of KBCI multiplied by 370%

# The value of Additional Tier 1 and Tier 2 under CRD IV

1.5% AT1 and 2.0% Tier 2 allows KBC to meet the 10.5% total capital requirements with less CET1 therefore enabling KBC to demonstrate an ample buffers vs. capital requirements



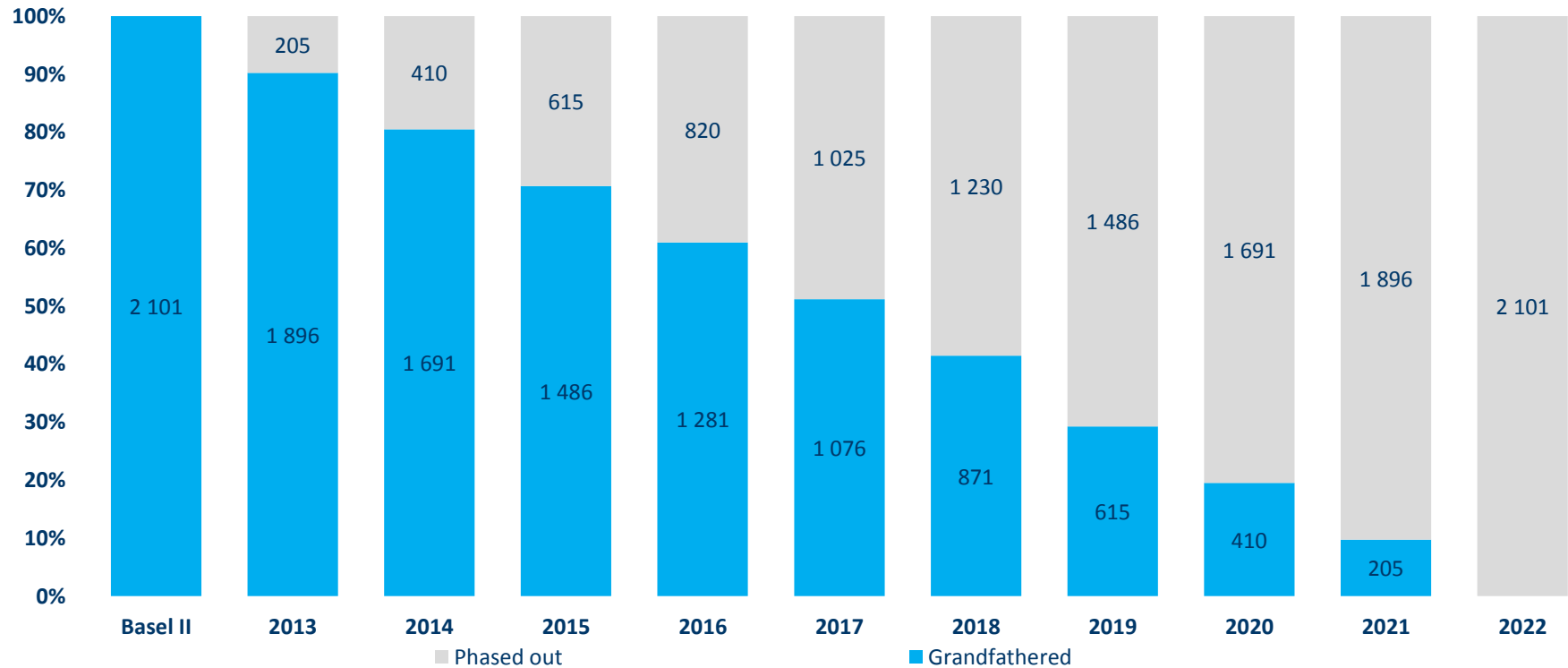
- KBC intends to fill its 1.5% Tier 1 and 2.0% Tier 2 bucket with AT1 and Tier 2 instruments respectively, in order to maximise the quantum of CET1 available
- This helps mitigate the risk of mandatory restrictions on discretionary distributions as
  - MDA restrictions would currently apply if KBC falls below a 7.0% CET1 ratio
  - This translates to a minimum CET1 of 4.5% and a capital conservation buffer of 2.5%, with the capital conservation buffer requirement phased-in over the CRD IV transition period
  - KBC's current capital target of 10% fully loaded CET1 implies a 3.0% buffer above the combined buffer requirement

CET1 (%)	10.0%	10.5%
Buffer (Over and Above CBR)	3.0%	0.0%
	2.7bn EUR	No Buffer

# AT1 amortisation and the implied cost of capital

Grandfathered as a % of

RWA (31/12/2013) 2.24% 2.07% 1.86% 1.64% 1.41% 1.19% 0.96% 0.68% 0.45% 0.23% 0.00%



Coupon per unit capital (before minority interest adjustments)

8.2%	9.2%	10.5%	12.3%	14.8%	18.4%	26.3%	39.7%	79.7%
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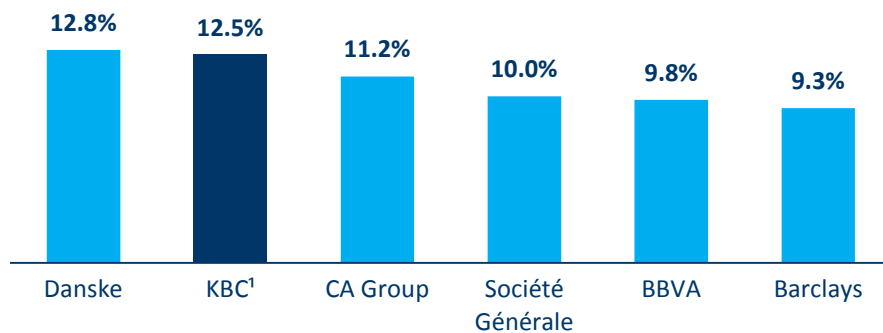
Coupon per unit capital (after minority interest adjustments<sup>1</sup>)

12.0%	13.5%	15.4%	18.1%	21.7%	27.1%	38.7%	58.4%	117.2%
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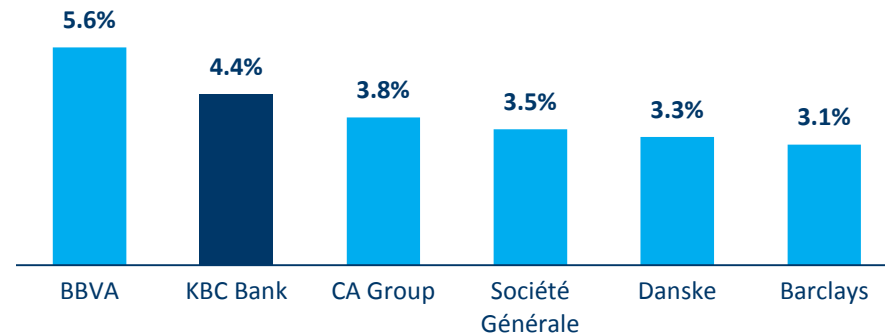
1. Assumes minority interest haircut of 32%

# KBC in context (1): Best-in-class capitalisation and earnings capacity

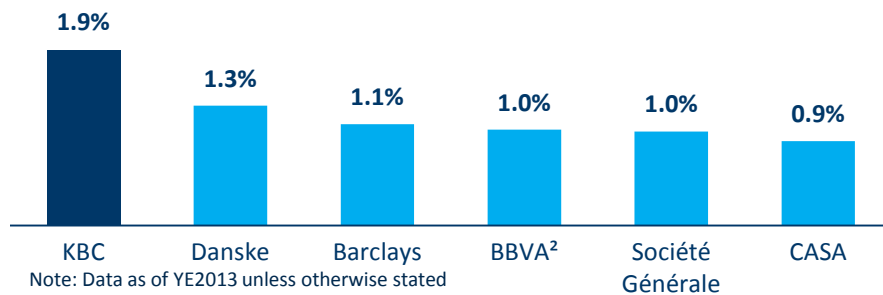
## FULLY LOADED BASEL 3 CET 1 RATIO



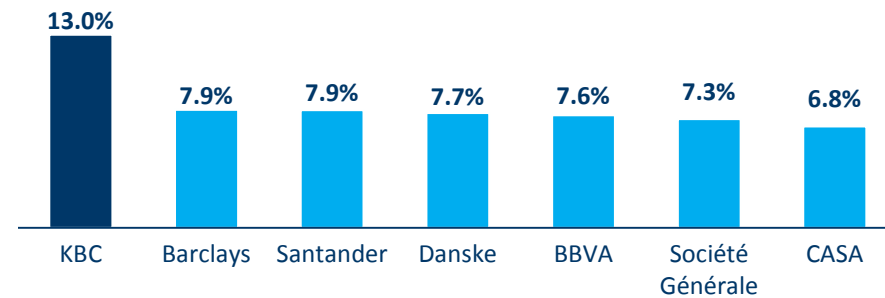
## BASEL 3 T1 LEVERAGE RATIO<sup>3</sup>



## 2014E NET INCOME / B3 RWA



## 2014E ROE (IBES)<sup>4</sup>



1. Figures include the effects of the accelerated repayment of 0.33bn EUR of State aid to the Flemish Regional Government (+50% penalty) and the impact of the signed agreements to divest KBC Bank Deutschland and Antwerp Diamond Bank, and includes the remaining State Aid of 2bn EUR

2. B3 RWA estimated as of Q3 2013

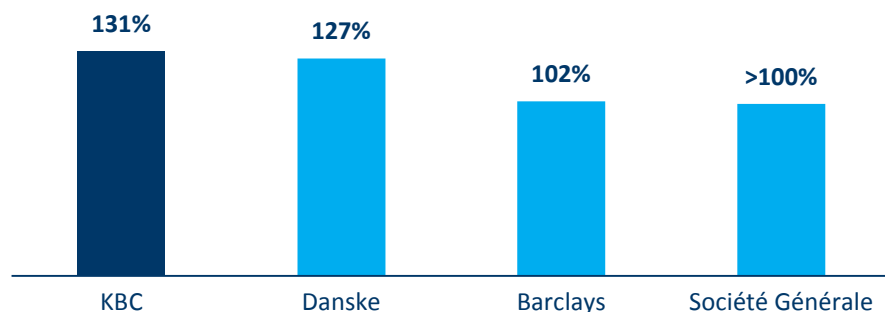
3. All fully loaded, CASA as under "CRR"

4. IBES estimates as of 26-Feb-2014

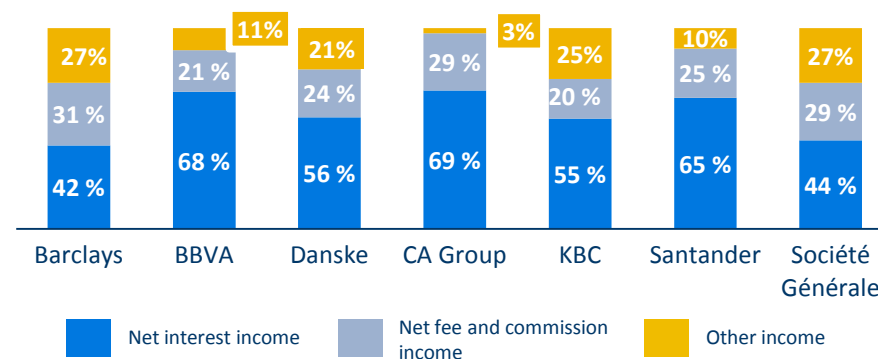


# KBC in context (2): Excellent liquidity, revenue stability and underlying asset quality

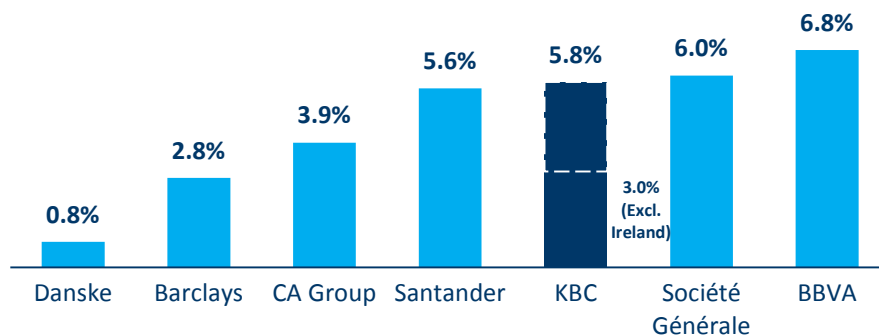
## LIQUIDITY COVERAGE RATIO<sup>1</sup>



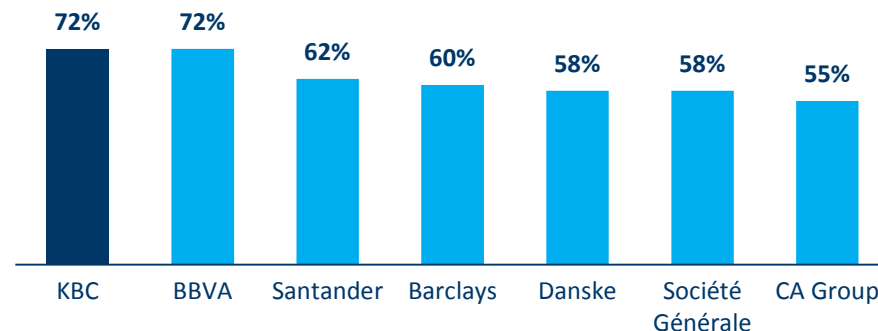
## REVENUE MIX



## NPL RATIOS



## NPL COVERAGE



Note: Data as of YE2013 unless otherwise stated

1. Information not available for BBVA, CA Group and Santander.