name of the company	country	function	capital band (≥ 5%) (N= no)
Alain Bostoen, director			
Quatorze Juillet byba	Belgium	Executive Director	N
Algimo NV	Belgium	Executive Director	N
Agrobos NV	Belgium	Executive Director	N
KBC Insurance NV	Belgium	Member of the Board of Directors	Y
KBC Global Services NV	Belgium	Member of the Supervisory Board	Υ
Erik Clinck, director			
Cera Beheersmaatschappij nv	Belgium	Member of the Board of Directors	N
Prieel 18	Belgium	Executive Director	N
Van Breda Risk & Benefits NV	Belgium	Member of the Board of Directors	N
KBC Insurance NV KBC Global Services NV	Belgium Belgium	Member of the Board of Directors Member of the Supervisory Board	Y Y
NBC Global Services IVV	beigium	Member of the Supervisory Board	'
Sonja De Becker, director			
SBB gecertifieerde accountants en adviseurs BV	Belgium	Chair of the Board of Directors	N
M.R.B.B. BV	Belgium	Chair of the Board of Directors	N
Acerta BV	Belgium	Member of the Board of Directors	N
Aktiefinvest	Belgium	Chair of the Board of Directors	N
Agri Investment Fund cvba	Belgium	Chair of the Board of Directors	N
Arvesta BV	Belgium	Chair of the Board of Directors	N
SBB Bedrijfsdiensten BV	Belgium	Chair of the Board of Directors	N
KBC Insurance NV	Belgium	Member of the Board of Directors	Y
KBC Global Services NV	Belgium	Member of the Supervisory Board	Y
KBC Bank NV	Belgium	Member of the Board of Directors	Y
K&H Bank Zrt	Hungary	Member of the Supervisory Board	Υ
Marc De Ceuster, director			
KBC Ancora NV	Belgium	Chair of the Board of Directors	N
Fintrac BV	Belgium	Executive Director	N
CBC Banque SA	Belgium	Member of the Board of Directors	Y
KBC Bank NV	Belgium	Member of the Board of Directors	Y
KBC Insurance NV	Belgium	Member of the Board of Directors	Y
KBC Global Services NV	Belgium	Member of the Supervisory Board	Y
Cera Beheersmaatschappij NV	Belgium	Executive Director	N
Koenraad Debackere, chairman of the Board of Di	rectors		
Umicore	Belgium	Member of the Board of Directors	N
Holding Wetenschapspark Waterschei NV	Belgium	Member of the Board of Directors	N
Mo-Thor NV	Belgium	Member of the Board of Directors	N
KBC Bank NV	Belgium	Chair of the Board of Directors	Y
KBC Insurance NV	Belgium	Chair of the Board of Directors	Y
KBC Global Services NV	Belgium	Chair of the Supervisory Board	Υ
Franky Depickere, director			
Almancora Beheersmaatschappij nv	Belgium	Executive Director	N
Cera cv	Belgium	Executive Director	N
Cera Beheersmaatschappij nv	Belgium	Executive Director	N
Euro Pool System International BV	he Netherland	Member of the Board of Directors	N
BRS Microfinance Coop cvba	Belgium	Member of the Board of Directors	Y (33,51%)
KBC Bank NV	Belgium	Member of the Board of Directors	Y
KBC Insurance NV	Belgium	Member of the Board of Directors	Y Y
KBC Global Services NV United Bulgarian Bank AD	Belgium Bulgaria	Member of the Supervisory Board Member of the Board of Directors	Ϋ́
CBC Banque Sa	Belgium	Member of the Board of Directors	Ϋ́
CESKOSLOVENSKA OBCHODNI BANKA, A.S.	zech Republi	Member of the Board of Directors	Ϋ́
Frank Donck, bestuurder			
3D NV	België	Executive Director	N
3D Real Estate NV	België	Member of the Board of Directors	N
Anchorage nv	België	Member of the Board of Directors	N N
Anfra BV	België	Member of the Board of Directors	N
Atenor NV	België	Chair of the Board of Directors	N
Elia Group NV	België	Member of the Board of Directors	N
Huon & Kauri nv	België	Executive Director	N
Iberint SA	Luxembourg	Member of the Board of Directors	N
Iberis BV	België	Member of the Board of Directors	N
Ibervest nv	België	Executive Director	N
Ter Wyndt cvba	België	Chair of the Board of Directors	N
Group Ter Wyndt BV	België	Chair of the Board of Directors	N
House of Odin BV	België	Managing Director	N

Tris nv	België	Executive Director	N
Winge Golf NV	België	Chair of the Board of Directors	N
Barco NV	België	Chair of the Board of Directors	N
3D Private Investeringen NV	België	Executive Director	N
Academie Vastgoedontwikkeling NV	België	Member of the Board of Directors	N
Bowinvest NV	België	Member of the Board of Directors	N
3D Land NV	België	Member of the Board of Directors	N
Tasco NV	België	Member of the Board of Directors	N
ForAtenor SA	België	Chair of the Board of Directors	N
Markizaat (former Dossche Immo) NV	België	Member of the Board of Directors	N
Luxempart SA	Luxemburg	Member of the Board of Directors	N
3D Skywalkers BV	België	Executive Director	N N
Imdoma BV	België	Member of the Board of Directors	N
Mado NV	België	Member of the Board of Directors	N
Immobiliën Donck NV		Member of the Board of Directors	N N
	België		IN.
Golfzicht BV	België	Chair of the Board of Directors	N Y
KBC Global Services NV	Belgium	Member of the Supervisory Board	Y
KBC Insurance NV	Belgium	Member of the Board of Directors	Y
Links Ollow Produc			
Liesbet Okkerse, director			
Cera Beheersmaatschappij nv	Belgium	Member of the Board of Directors	N
Almancora Beheersmaatschappij nv	Belgium	Member of the Board of Directors	N Y
KBC Insurance NV	Belgium	Member of the Board of Directors	Y
KBC Global Services NV	Belgium	Member of the Supervisory Board	Y
KBC Bank NV	Belgium	Member of the Board of Directors	Υ
Val Papirnik, independent director			
KBC Global Services NV	Belgium	Member of the Supervisory Board	Y
KBC Bank NV	Belgium	Member of the Board of Directors	Y
Alicia Reyes Revuelta, bestuurder			
KBC Bank NV	Belgium	Member of the Board of Directors	Y
KBC Global Services NV	Belgium	Member of the Supervisory Board	Y
FareShare UK	ÜK	Member of the Board of Directors	N
Banco Sabadell	Spain	Member of the Board of Directors	N
Ferrovial	Spain	Member of the Board of Directors	N
Momentus Securities LLC	USA	Member of the Executive Committee	N
Montonido Codinido E20	3071	mombol of the Excedit o Committee	
Theo Roussis, director			
Asphalia NV	Belgium	Executive Director	N
Pentahold	Belgium	Member of the Board of Directors	N
KBC Insurance NV	Belgium	Member of the Board of Directors	Ϋ́
KBC Global Services NV	Belgium	Member of the Supervisory Board	Ý
NBC Global Services IVV	Beigiuiii	Wellber of the Supervisory Board	,
Raf Sels, director			
Acerta BV	Belgium	Member of the Board of Directors	N
M.R.B.B. BV	Belgium	Executive Director/CEO	N
SBB gecertificeerde accountants en adviseurs BV	Belgium	Executive Director	N
Arvesta BV	Belgium	Member of the Board of Directors	N
Agri Investment Fund	Belgium	Member of the Board of Directors	N
Aktiefinvest	Belgium	Member of the Board of Directors	N
SBB Bedrijfsdiensten BV	Belgium	Executive Director	N
Arda Immo BV	Belgium	Member of the Board of Directors	N
KBC Insurance NV	Belgium	Member of the Board of Directors	Y
KBC Global Services NV	Belgium	Member of the Supervisory Board	Y
Philippe Vlerick, ondervoorzitter			
Besix Group nv	België	Member of the Board of Directors	N
Exmar nv	België	Member of the Board of Directors	N
Point nv	België	Chair of the Board of Directors	N
Smartphoto Group nv	België	Chair of the Board of Directors	N
Cecan nv	België	Executive Director	N
Midelco nv	België	Chair of the Board of Directors	N
Vlerick Investeringsmaatschappij cvba	België	Chair of the Board of Directors	N N
Vierick Vastgoed nv	België	Executive Director	N
Raymond UCO denim Private Ltd	India	Chair of the Board of Directors	N
Pentahold nv	België	Chair of the Board of Directors	N
BMT NV	België	Member of the Board of Directors	N N
		Member of the Board of Directors	N N
Mediahuis NV	België		
LVD Company nv	België	Member of the Board of Directors	N
Vobis Finance nv	België	Chair of the Board of Directors	N
B.I.C. Carpets nv	België	Chair of the Board of Directors	N
Concordia Textiles NV	België	Member of the Board of Directors	N
De Robaertbeek NV	België	Member of the Board of Directors	N
Bareldam SA	Luxembourg	Member of the Board of Directors	N
UCO nv	België	Chair of the Board of Directors	N
Cecan Invest nv	België	Executive Director	N
Arteveld bvba	België	Managing Director	N
Oxurion NV	België	Member of the Board of Directors	N
KBC Insurance NV	Belgium	Member of the Board of Directors	Υ
KBC Global Services NV	Belgium	Member of the Supervisory Board	Y
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